



MOSES KOTANE LOCAL MUNICIPALITY
REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN (SDBIP)
2022/2023 FINANCIAL YEAR

LOCAL GOVERNMENT: MUNICIPAL FINANCE MANAGEMENT ACT 56 OF 2003

TABLE OF CONTENTS

<u>NO</u>	<u>Content</u>	<u>Page no</u>
1	Introduction	2
2	Legislation	2
3	Component 1 – Budget Information Sub-component 1 – Monthly Projections of Revenue by Source	3
4	Sub-component 2 – Monthly Projections of Expenditure (Operating and Capital) and revenue for each vote Capital Expenditure (Standard Classification)	5
5	Sub-component 3- Budget Statement Summary	6
6	Component 4- Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)	9
7	7. Sub-component 5- Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)	11
8	Service Delivery targets as per the Service Delivery and Budget Implementation Plan	13

1. Introduction

The Reviewed Service Delivery and Budget Implementation Plan (SDBIP) is a key management, implementation and monitoring tool, which provides operational content to the end-of-year service delivery targets as set out in the budget and IDP. It determines the performance agreements for the Municipal Manager and all Head of Departments whose performance is reviewed and monitored on a quarterly basis.

2. Legislative framework

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act No.56 of 2003 (MFMA). In terms of MFMA Circular 13, “the SDBIP gives effect to the Integrated Development Plan (IDP) and Budget of the municipality and its implementation is possible if the IDP and Budget are fully aligned with each other, as espoused by the MFMA.”

In terms of Section 1(i) of the MFMA, the SDBIP is defined as: “a detailed plan approved by the mayor of a municipality in terms of section 53(1) (c) (ii) for implementing the municipality’s delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:

- (a) Projections for each month of-
 - (i) revenue to be collected by source; and
 - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed.”

3. Component 1 – Budget Information Sub-component 1 – Monthly Projections of Revenue by Source

NW375 Moses Kotane - Supporting Table SB15 Adjustments Budget - monthly cash flow - 28/02/2023

Monthly cash flows	Ref	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands																
Cash Receipts By Source																
Property rates	1	4 185	7 804	1 004	4 961	32 898	6 342	1 811	5 380	5 380	5 380	5 380	(15 969)	64 555	71 283	74 491
Service charges - electricity revenue													-			
Service charges - water revenue		31 881	28 069	18 345	6 093	9 644	7 842	11 512	5 648	5 648	5 648	5 648	(68 200)	67 778	82 637	86 269
Service charges - sanitation revenue		35	60	43	33	249	39	858	70	70	70	70	(754)	845	883	883
Service charges - refuse		25	58	44	75	56	33	37	96	96	96	96	443	1 156	1 208	1 208
Rental of facilities and equipment		8	16	8	8	17	8	47	11	11	11	11	(26)	127	132	138
Interest earned - external investments		17	1 416	647	473	400	990	784	364	364	364	364	(1 813)	4 372	4 565	4 565
Interest earned - outstanding debtors													-			
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		2 437	(2 418)	16	1	7	39	4	150	150	150	150	1 114	1 800	2 000	2 000
Licences and permits		-	-	-	-	-	-	-	167	167	167	167	1 333	2 000	2 088	2 180
Agency services													-			
Transfers and Subsidies - Operational		-	1 950	1 149	1 000	413	3 000	-	44 844	44 844	44 844	44 844	351 242	538 131	571 496	609 318
Other revenue		91 397	(10 581)	(143 099)	(10 244)	(32 499)	(173 143)	130 055	176	176	176	176	149 524	2 113	473 111	453 809
Cash Receipts by Source		129 984	26 374	(121 845)	2 399	11 184	(154 850)	145 108	56 906	56 906	56 906	56 906	416 896	682 877	1 209 402	1 234 861
Other Cash Flows by Source																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		35 653	-	-	51 850	-	25 000	-	19 253	19 253	19 253	19 253	41 524	231 040	243 662	251 872
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)													-			
Proceeds on Disposal of Fixed and Intangible Assets													-			
Short term loans													-			
Borrowing long term/refinancing													-			
Increase (decrease) in consumer deposits													-			
Decrease (increase) in non-current receivables													-			
Decrease (increase) in non-current investments													-			

Total Cash Receipts by Source		165 637	26 374	(121 845)	54 249	11 184	(129 850)	145 108	76 160	76 160	76 160	76 160	458 419	913 917	1 453 065	1 486 733
Cash Payments by Type																
	Employee related costs	(27)	(177)	148	(4 092)	3 993	18	(119)	25 181	25 181	25 181	25 181	201 703	302 173	317 289	333 215
	Remuneration of councillors															
	Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Bulk purchases - Electricity				218			678	1 667	1 667	1 667	1 667	13 698	21 261	20 880	21 820
2	Acquisitions - water & other inventory															
3		57 353	5 245	11 925	-	-	39 184	-	8 411	8 411	8 411	8 411	(40 531)	106 822	111 522	116 677
	Contracted services															
	Transfers and grants - other municipalities															
	Transfers and grants - other															
	Other expenditure	(71 389)	13 124	(45 840)	15 456	15 940	(222 311)	147 872	19 592	19 592	19 592	19 592	303 887	235 107	245 385	256 911
	Cash Payments by Type	(14 063)	18 192	(33 767)	11 582	19 934	(183 110)	148 431	54 851	54 851	54 851	54 851	478 757	665 363	695 076	728 622
Other Cash Flows/Payments by Type																
	Capital assets	5 977	4 768	13 266	4 596	23 413	22 574	10 035	19 545	19 545	19 545	19 545	71 730	234 540	247 317	275 690
	Repayment of borrowing	10	9	193	9	43	2 587	5	1 250	1 250	1 250	1 250	7 145	15 000	20 000	25 000
	Other Cash Flow s/Payments		2 797	305	2 216	3 069	980	895					(10 263)			
	Total Cash Payments by Type	(8 076)	25 766	(20 002)	18 404	46 459	(156 969)	159 366	75 646	75 646	75 646	75 646	547 369	914 903	962 393	1 029 312
NET INCREASE/(DECREASE) IN CASH HELD		173 713	608	(101 843)	35 845	(35 274)	27 118	(14 258)	513	513	513	513	(88 950)	(986)	490 672	457 420
	Cash/cash equivalents at the month/year beginning:	36 880	210 593	211 201	109 358	145 203	109 929	137 047	122 790	123 303	123 817	124 330	124 844	36 880	35 894	526 566
	Cash/cash equivalents at the month/year end:	210 593	211 201	109 358	145 203	109 929	137 047	122 790	123 303	123 817	124 330	124 844	35 894	35 894	526 566	983 986

4.Sub-component 2 – Monthly Projections of Expenditure (Operating and Capital) and revenue for each vote Capital Expenditure (Standard Classification)

NW375 Moses Kotane - Supporting Table SB17 Adjustments Budget - monthly capital expenditure (functional classification) - 28/02/2023

Description	Ref	Budget Year 2022/23											Medium Term Revenue and Expenditure Framework				
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25	
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	
R thousands																	
Capital Expenditure - Functional																	
Governance and administration		-	-	-	-	-	-	567	567	567	567	1 733	4 000	2 089	2 182		
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Finance and administration		-	-	-	-	-	-	567	567	567	567	1 733	4 000	2 089	2 182		
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Community and public safety		1 355	-	1 715	1 623	2 117	1 231	1 845	2 586	2 586	2 586	2 586	465	20 695	1 044	30 391	
Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	18 300	
Sport and recreation		1 355	-	1 715	1 623	2 117	1 231	1 845	2 503	2 503	2 503	2 503	(202)	19 695	-	11 000	
Public safety		-	-	-	-	-	-	-	83	83	83	83	667	1 000	1 044	1 091	
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Economic and environmental services		2 121	1 160	3 589	854	5 685	6 432	1 018	4 034	4 034	4 034	4 034	17 787	54 784	26 404	53 000	
Planning and development		-	-	-	-	-	-	-	(49)	(49)	(49)	(49)	1 547	1 352	9 979	18 000	
Road transport		2 121	1 160	3 589	854	5 685	6 432	1 018	4 083	4 083	4 083	4 083	16 240	53 432	16 425	35 000	
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Trading services		2 501	3 608	7 963	2 119	15 611	14 911	7 171	15 071	15 071	15 071	15 071	54 459	168 628	217 780	190 117	
Energy sources		654	-	606	82	4 057	2 022	920	2 028	2 028	2 028	2 028	1 223	17 676	5 000	6 000	
Water management		476	2 923	2 223	1 691	7 846	10 982	4 728	12 038	12 038	12 038	12 038	50 975	129 995	187 780	163 117	
Waste water management		499	-	6 188	797	3 584	1 708	1 523	1 365	1 365	1 365	1 365	1 201	20 958	10 000	6 000	
Waste management		873	685	(1 054)	(452)	123	199	-	(359)	(359)	(359)	(359)	1 061	-	15 000	15 000	
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Capital Expenditure - Functional		5 977	4 768	13 266	4 596	23 413	22 574	10 035	22 258	22 258	22 258	22 258	22 258	74 444	248 107	247 317	275 690

5.Sub-component 3- Budget Statement Summary

NW375 Moses Kotane - Table B1 Adjustments Budget Summary - 28/02/2023

Description	Budget Year 2022/23									Budget Year	Budget Year
	Original	Prior	Accum.	Multi-year	Unfore.	Nat. or	Other	Total	Adjusted	Adjusted	Adjusted
	Budget	Adjusted	Funds	capital	Unavoid.	Prov. Govt	Adjusts.	Adjusts.	Budget	Budget	Budget
R thousands	A	A1	B	C	D	E	F	G	H		
Financial Performance											
Property rates	124 143	124 143	-	-	-	-	-	-	124 143	129 606	135 438
Service charges	243 218	243 218	-	-	-	-	-	-	243 218	254 173	265 346
Investment revenue	5 438	5 438	-	-	-	-	-	-	5 438	5 678	5 933
Transfers recognised - operational	538 131	538 131	-	-	-	-	6 553	6 553	544 684	571 496	609 020
Other own revenue	91 834	91 834	-	-	-	-	-	-	91 834	95 875	100 187
Total Revenue (excluding capital transfers and contributions)	1 002 765	1 002 765	-	-	-	-	6 553	6 553	1 009 317	1 056 827	1 115 924
Employee costs	275 251	275 251	-	-	-	-	758	758	276 009	289 021	303 613
Remuneration of councillors	26 922	26 922	-	-	-	-	-	-	26 922	28 268	29 682
Depreciation & asset impairment	150 878	150 878	-	-	-	-	-	-	150 878	157 517	164 605
Finance charges	3 687	3 687	-	-	-	-	-	-	3 687	3 849	4 023
Inventory consumed and bulk purchases	129 720	129 720	-	-	-	-	1 261	1 261	130 981	135 428	141 522
Transfers and grants	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	499 592	499 592	-	-	-	-	2 255	2 255	501 847	521 507	545 503
Total Expenditure	1 086 051	1 086 051	-	-	-	-	4 275	4 275	1 090 326	1 135 590	1 188 948
Surplus/(Deficit)	(83 286)	(83 286)	-	-	-	-	2 278	2 278	(81 008)	(78 764)	(73 023)

Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	231 040	231 040	-	-	-	-	11 489	11 489	242 529	243 662	271 887
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	147 754	147 754	-	-	-	-	13 767	13 767	161 521	164 899	198 864
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	147 754	147 754	-	-	-	-	13 767	13 767	161 521	164 899	198 864
<u>Capital expenditure & funds sources</u>											
Capital expenditure	234 540	234 540	-	-	-	-	13 567	13 567	248 107	247 317	275 690
Transfers recognised - capital	231 040	231 040	-	-	-	-	11 567	11 567	242 607	243 662	271 872
Borrowing	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	3 500	3 500	-	-	-	-	2 000	2 000	5 500	3 655	3 818
Total sources of capital funds	234 540	234 540	-	-	-	-	13 567	13 567	248 107	247 317	275 690
<u>Financial position</u>											
Total current assets	(288 809)	(288 809)	-	-	-	-	-	-	(288 809)	178 980	173 262
Total non current assets	3 507 327	3 507 327	-	-	-	-	13 567	13 567	3 520 894	3 020 387	3 048 760
Total current liabilities	280 117	280 117	-	-	-	-	-	-	280 117	273 422	246 863
Total non current liabilities	36 813	36 813	-	-	-	-	-	-	36 813	38 433	38 433
Community wealth/Equity	2 901 587	2 901 587	-	-	-	-	8 224	8 224	2 909 812	2 887 512	2 936 726
<u>Cash flows</u>											
Net cash from (used) operating	255 702	255 702	-	-	-	-	-	-	255 702	2 148 140	2 215 355
Net cash from (used) investing	(234 540)	(234 540)	-	-	-	-	-	-	(234 540)	(247 317)	(275 690)
Net cash from (used) financing	(15 000)	(15 000)	-	-	-	-	-	-	(15 000)	(20 000)	(25 000)
Cash/cash equivalents at the year end	103 606	103 606	-	-	-	-	-	-	103 606	1 982 555	2 016 396

Cash backing/surplus reconciliation												
Cash and investments available	(415 623)	(415 623)	-	-	-	-	-	-	-	(415 623)	62 271	63 392
Application of cash and investments	174 630	174 630	-	-	-	-	-	-	-	174 630	63 397	59 000
Balance - surplus (shortfall)	(590 253)	(590 253)	-	-	-	-	-	-	-	(590 253)	(1 125)	4 392
Asset Management												
Asset register summary (WDV)	3 093 617	3 093 617	-	-	-	-	13 567	13 567	3 107 184	2 680 067	2 708 440	
Depreciation	150 878	150 878	-	-	-	-	-	-	150 878	157 517	164 605	
Renewal and Upgrading of Existing Assets	88 233	88 233	-	-	-	-	(11 707)	(11 707)	76 526	77 739	144 950	
Repairs and Maintenance	53 985	53 985	-	-	-	-	3 000	3 000	56 985	56 378	54 721	
Free services												
Cost of Free Basic Services provided	35 625	19 050	-	-	-	-	-	-	35 625	37 218	20 783	
Revenue cost of free services provided	5 981	3 007	-	-	-	-	-	-	5 981	6 244	3 280	
Households below minimum service level												
Water:	12	-	-	-	-	-	-	-	12	12	-	
Sanitation/sewerage:	40	-	-	-	-	-	-	-	40	40	-	
Energy :	-	-	-	-	-	-	-	-	-	-	-	
Refuse:	-	-	-	-	-	-	-	-	-	-	-	

6. Component 4- Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

NW375 Moses Kotane - Table B3 Adjustments Budget Financial Performance (revenue and expenditure by municipal vote) - 28/02/2023

Vote Description <i>[Insert departmental structure etc]</i>	Ref	Budget Year 2022/23									Budget Year	Budget Year
		Original	Prior	Accum.	Multi-year	Unfore.	Nat. or	Other	Total	Adjusted	Adjusted	Adjusted
		Budget	Adjusted	Funds	capital	Unavoid.	Prov. Govt	Adjusts.	Adjusts.	Budget	Budget	Budget
R thousands		A	A1	B	C	D	E	F	G	H		
Revenue by Vote	1											
Vote 01 - Municipal Council		20 422	20 422	-	-	-	-	-	-	20 422	19 480	20 364
Vote 02 - Office Of The Accounting Officer		-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Budget And Treasury Office		492 839	492 839	-	-	-	-	(617)	(617)	492 222	520 322	549 644
Vote 04 - Corporate Services		600	600	-	-	-	-	-	-	600	626	655
Vote 05 - Community Services		115 071	115 071	-	-	-	-	5 093	5 093	120 163	127 957	171 773
Vote 06 - Planning & Development		100	100	-	-	-	-	-	-	100	105	109
Vote 07 - Infrastructure & Technical Services		604 773	604 773	-	-	-	-	13 566	13 566	618 339	631 999	645 266
Vote 08 -		-	-	-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	1 233 805	1 233 805	-	-	-	-	18 042	18 042	1 251 847	1 300 489	1 387 811

Expenditure by Vote	1												
Vote 01 - Municipal Council		83 217	83 217	-	-	-	-	(1 931)	(1 931)	81 286	87 171	97 208	
Vote 02 - Office Of The Accounting Officer		19 856	19 856	-	-	-	-	-	-	19 856	20 752	21 787	
Vote 03 - Budget And Treasury Office		91 576	91 576	-	-	-	-	-	-	91 576	95 747	100 164	
Vote 04 - Corporate Services		75 860	75 860	-	-	-	-	(2 000)	(2 000)	73 860	79 466	83 248	
Vote 05 - Community Services		198 251	198 251	-	-	-	-	(7 330)	(7 330)	190 921	207 300	216 814	
Vote 06 - Planning & Development		21 413	21 413	-	-	-	-	-	-	21 413	22 445	23 528	
Vote 07 - Infrastructure & Technical Services		595 877	595 877	-	-	-	-	15 536	15 536	611 414	622 710	646 198	
Vote 08 -		-	-	-	-	-	-	-	-	-	-	-	
Vote 09 -		-	-	-	-	-	-	-	-	-	-	-	
Vote 10 -		-	-	-	-	-	-	-	-	-	-	-	
Vote 11 -		-	-	-	-	-	-	-	-	-	-	-	
Vote 12 -		-	-	-	-	-	-	-	-	-	-	-	
Vote 13 -		-	-	-	-	-	-	-	-	-	-	-	
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	
Total Expenditure by Vote	2	1 086 051	1 086 051	-	-	-	-	4 275	4 275	1 090 326	1 135 590	1 188 948	
Surplus/ (Deficit) for the year	2	147 754	147 754	-	-	-	-	13 767	13 767	161 521	164 899	198 864	

7. Sub-component 5- Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

NW375 Moses Kotane - Table B4 Adjustments Budget Financial Performance (revenue and expenditure) - 28/02/2023

Description	Ref	Budget Year 2022/23									Budget Year	Budget Year
		Original	Prior	Accum.	Multi-year	Unfore.	Nat. or	Other	Total	Adjusted	Adjusted	Adjusted
		Budget	Adjusted	Funds	capital	Unavoid.	Prov. Govt	Adjusts.	Adjusts.	Budget	Budget	Budget
R thousands	1	A	3	4	5	6	7	8	9	10	+1 2023/24	+2 2024/25
			A1	B	C	D	E	F	G	H		
Revenue By Source												
Property rates	2	124 143	124 143	-	-	-	-	-	-	124 143	129 606	135 438
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	225 928	225 928	-	-	-	-	-	-	225 928	236 104	246 482
Service charges - sanitation revenue	2	5 733	5 733	-	-	-	-	-	-	5 733	5 991	6 254
Service charges - refuse revenue	2	11 558	11 558	-	-	-	-	-	-	11 558	12 078	12 609
Rental of facilities and equipment		127	127	-	-	-	-	-	-	127	132	138
Interest earned - external investments		5 438	5 438	-	-	-	-	-	-	5 438	5 678	5 933
Interest earned - outstanding debtors		85 594	85 594	-	-	-	-	-	-	85 594	89 360	93 382
Dividends received		-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		2 000	2 000	-	-	-	-	-	-	2 000	2 088	2 182
Licences and permits		2 000	2 000	-	-	-	-	-	-	2 000	2 088	2 180
Agency services		-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies		538 131	538 131	-	-	-	-	6 553	6 553	544 684	571 496	609 020
Other revenue	2	2 113	2 113	-	-	-	-	-	-	2 113	2 206	2 306
Gains		-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		1 002 765	1 002 765	-	-	-	-	6 553	6 553	1 009 317	1 056 827	1 115 924

Expenditure By Type												
Employee related costs	275 251	275 251	-	-	-	-	758	758	276 009	289 021	303 613	
Remuneration of councillors	26 922	26 922	-	-	-	-	-	-	26 922	28 268	29 682	
Debt impairment	276 957	276 957	-	-	-	-	-	-	276 957	289 143	301 866	
Depreciation & asset impairment	150 878	150 878	-	-	-	-	-	-	150 878	157 517	164 605	
Finance charges	3 687	3 687	-	-	-	-	-	-	3 687	3 849	4 023	
Bulk purchases - electricity	20 000	20 000	-	-	-	-	1 261	1 261	21 261	20 880	21 820	
Inventory consumed	109 720	109 720	-	-	-	-	-	-	109 720	114 548	119 702	
Contracted services	127 587	127 587	-	-	-	-	5 111	5 111	132 699	133 157	138 469	
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	
Other expenditure	95 048	95 048	-	-	-	-	(2 856)	(2 856)	92 192	99 206	105 168	
Losses	-	-	-	-	-	-	-	-	-	-	-	
Total Expenditure	1 086 051	1 086 051	-	-	-	-	4 275	4 275	1 090 326	1 135 590	1 188 948	
Surplus/(Deficit)	(83 286)	(83 286)	-	-	-	-	2 278	2 278	(81 008)	(78 764)	(73 023)	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	231 040	231 040	-	-	-	-	11 489	11 489	242 529	243 662	271 887	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) before taxation	147 754	147 754	-	-	-	-	13 767	13 767	161 521	164 899	198 864	
Taxation	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after taxation	147 754	147 754	-	-	-	-	13 767	13 767	161 521	164 899	198 864	
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) attributable to municipality	147 754	147 754	-	-	-	-	13 767	13 767	161 521	164 899	198 864	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	
Surplus/ (Deficit) for the year	147 754	147 754	-	-	-	-	13 767	13 767	161 521	164 899	198 864	

8. Service Delivery targets as per the Service Delivery and Budget Implementation Plan

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2020/2023 Quarterly Targets (Output)		Annual Budget 2022/2023	Budget Adjustment 2022/2023	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and maintain infrastructure to provide basic services.							
KPI 1 % of Manamakgotheng Reservoir and Bulk Water Supply constructed	100% of Manamakgotheng Reservoir and Bulk Water Supply constructed by June 2023	New	Q1	-	R746 225,52	R746 225,52	Completion certificate
			Q2	-			
			Q3	80% Manamakgotheng Reservoir and Bulk Water Supply constructed			
			Q4	100% of Manamakgotheng Reservoir and Bulk Water Supply constructed			
KPI 2 % of Manamakgotheng Reservoir and Bulk Water Supply (Phase II) constructed	100% of Manamakgotheng Reservoir and Bulk Water Supply (Phase II) constructed by June 2023	Phase I	Q1	-	-	R 8 356 739,21	Completion Certificate
			Q2	-			
			Q3	80% of Manamakgotheng Reservoir and Bulk Water Supply (Phase II) constructed			
			Q4	100% of Manamakgotheng Reservoir and Bulk Water Supply (Phase II) constructed			
KPI 3 % of Lerome Water supply (Thabeng Section) constructed	70% of Lerome Water supply (Thabeng Section) constructed by June 2023	New	Q1	-	R13 356 344,00	R13 440 273,70	Progress Report
			Q2	-			
			Q3	30% of Lerome Water supply- (Thabeng Section) constructed			
			Q4	70% of Lerome Water supply- (Thabeng Section) constructed			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2020/2023 Quarterly Targets (Output)		Annual Budget 2022/2023	Budget Adjustment 2022/2023	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and maintain infrastructure to provide basic services.							
KPI 4 % of Mahobieskraal Bulk Water Supply and Reticulation constructed	50% of Mahobieskraal Bulk Water Supply and Reticulation constructed by June 2023	New	Q1	-	R10 039 898,00	R13 256 912, 88	Progress Report
			Q2	-			
			Q3	10% of Mahobieskraal Bulk Water Supply and Reticulation constructed			
			Q4	50% of Mahobieskraal Bulk Water Supply and Reticulation constructed			
KPI 5 % of Tweelagte water supply (Phase II) constructed	100% of Tweelagte water supply (Phase II) constructed by June 2023	Phase 1	Q1	-	R8 409 926	R2 983 341,53	Completion Certificate
			Q2	-			
			Q3	100% of Tweelagte water supply (Phase II) constructed			
			Q4	-			
KPI 6 % of Tweelagte water supply (Phase III) constructed	10% of Tweelagte water supply (Phase III) constructed by June 2023	Phase 2	Q1	-		R1 739 755,99	Progress Report
			Q2	-			
			Q3	Procurement Process Completed			
			Q4	10% of Tweelagte water supply (Phase III) constructed			
	100% of Sandfontein Water Supply	New	Q1	-	R12 222 555	R12 722 555,10	Completion Certificate
			Q2	-			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2020/2023 Quarterly Targets (Output)		Annual Budget 2022/2023	Budget Adjustment 2022/2023	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and maintain infrastructure to provide basic services.							
KPI 7 % of Sandfontein Water Supply constructed	constructed by June 2023		Q3	90% of Sandfontein Water Supply constructed			
			Q4	100% of Sandfontein Water Supply constructed			
KPI 8 % of Ledig Water Supply (Various Sections) constructed	40% of Ledig Water Supply completed (various sections) constructed by June 2023	Design	Q1	-	14,777,789	R22 234 674,07	Progress Report
			Q2	-			
			Q3	20% of Ledig Water Supply (various section) constructed			
			Q4	40% of Ledig Water Supply (various section) constructed			
KPI 9 % of Madikwe Water Treatment Plant (Phase II) (Vrede, Seshibitswe) upgraded	100% of Madikwe Water Treatment Plant (Phase II) (Vrede, Seshibitswe) upgraded by June 2023	Phase 1	Q1	-	10,637,692	R10 665 989,96	Completion Certificate
			Q2	-			
			Q3	30% of Madikwe Water Treatment Plant (Phase II) (Vrede, Seshibitswe) upgraded			
			Q4	100% of Madikwe Water Treatment Plant (Phase II) (Vrede, Seshibitswe) upgraded			
KPI 10 Design of Maeraneng Water Supply finalised	Design of Maeraneng Water Supply finalised by June 2023	New	Q1	-	2,418,750	R2 000 000,00	Completed Designs Report
			Q2	-			
			Q3	Technical report			
			Q4	Design of Maeraneng Water Supply finalised			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2020/2023 Quarterly Targets (Output)		Annual Budget 2022/2023	Budget Adjustment 2022/2023	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and maintain infrastructure to provide basic services.							
KPI 11 Design of Segakwaneng Water Supply finalised	Design of Segakwaneng Water Supply finalised by June 2023	New	Q1	-	2,250,000	R2 400 000,00	Completed Designs Report
			Q2	-			
			Q3	Technical report			
			Q4	Design of Segakwaneng Water Supply finalised			
KPI 12 Design for Manamakgotheng Water Reticulation finalised	Design for Manamakgotheng Water Reticulation finalised by June 2023	New	Q1	-	1,500,000	R4 780 000,00	Completed Designs
			Q2	-			
			Q3	Technical report			
			Q4	Design for Manamakgotheng Water Reticulation finalised			
KPI 13 % of Mabeskraal to Uitkyk Bulk Water Pipeline constructed	15% of Mabeskraal to Uitkyk Bulk Water Pipeline constructed by June 2023	Design for Mabeskraal to Uitkyk Bulk Water Pipeline	Q1	-	18,181,881	R5 907 896,82	Progress Report
			Q2				
			Q3	Commencement of procurement process			
			Q4	15% of Mabeskraal to Uitkyk Bulk Water Pipeline constructed			
KPI 14 % of Magong Water Augmentation constructed	100% of Magong Water Augmentation constructed by June 2023	New	Q1	-	-	R825 615,58	Completion certificate
			Q2	-			
			Q3	100% of Magong Water Augmentation constructed			
			Q4	-			
		New	Q1	-	R938,91	R2 375 660,35	Completion Certificate
			Q2	-			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2020/2023 Quarterly Targets (Output)		Annual Budget 2022/2023	Budget Adjustment 2022/2023	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and maintain infrastructure to provide basic services.							
KPI 15 % of Lerome Water Supply constructed	100% of Lerome Water Supply constructed by June 2023		Q3	100% of Lerome Water supply constructed			
			Q4	-			
KPI 16 % of households with access to water (Mogwase & Madikwe)	100% of households with access to water (Mogwase & Madikwe) by June 2023		Q1	100% of households with access to water (Mogwase & Madikwe)	Operational	Operational	Billing report
			Q2	100% of households with access to water (Mogwase & Madikwe)			
			Q3	100% of households with access to water (Mogwase & Madikwe)			
			Q4	100% of households with access to water (Mogwase & Madikwe)			
KPI 17 % of villages with access to water	100 % of villages with access to water by June 2023		Q1	100 % of villages with access to water	Operational	Operational	Report on water consumed per household
			Q2	100 % of villages with access to water			
			Q3	100 % of villages with access to water			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2020/2023 Quarterly Targets (Output)		Annual Budget 2022/2023	Budget Adjustment 2022/2023	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and maintain infrastructure to provide basic services.							
			Q4	100 % of villages with access to water			
KPI 18 % of Mogwase Waste Water Treatment Plant upgraded	10% of Mogwase Waste Water Treatment plant upgraded by June 2023	New	Q1	-	R10,000,000	R10 270 261,16	Progress Report
			Q2	-			
			Q3	Approval of Business plan by DWS			
			Q4	10% of Mogwase Waste Water Treatment plant upgraded			
KPI 19 Number of VIDP toilets in Sandfontein supplied and Installed (rural sanitation programme)	250 VIDP toilets in Sandfontein supplied and Installed (rural sanitation programme) completed by June 2023	New	Q1	-	R6,057,500	R7 136 525	Completion Certificate
			Q2	-			
			Q3	Construction at 90%			
			Q4	250 VIDP toilets in Sandfontein Supplied and Installed (rural sanitation programme)			
KPI 20 Number of VIDP toilets in Mabeskraal ward 23 and 24 Suppled and Installed (rural sanitation programme)	500 VIDP toilets in Mabeskraal ward 23 and 24 Suppled and Installed (rural sanitation programme) by June 2023	New	Q1	-	R12,115, 500	R13 872 756.00	Completion Certificate
			Q2	-			
			Q3	90% VIDP toilets in Mabeskraal ward 23 and 24 Suppled and Installed (rural sanitation programme constructed			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2020/2023 Quarterly Targets (Output)		Annual Budget 2022/2023	Budget Adjustment 2022/2023	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and maintain infrastructure to provide basic services.							
			Q4	500 VIDP toilets in Mabeskraal ward 23 and 24 Supplied and Installed (rural sanitation programme)			
KPI 21 % of Oudekkers Road constructed	50% of Oudekkers Road constructed by June 2023	New	Q1	-	28,990,714	R16 646 718,88	Progress Report
			Q2	-			
			Q3	-			
			Q4	50% construction of Oudekkers Road constructed by June 2023			
KPI 22 % of Mabele a Podi Internal Road and Stormwater rehabilitated	10% of Mabele a Podi Internal Road and Stormwater rehabilitated by June 2023	New	Q1	-	R6 057 500,00	R2 116 479 91	Progress Report
			Q2	-			
			Q3	-			
			Q4	10% of Mabele a Podi Internal Road and Stormwater rehabilitated completed by June 2023			
KPI 23 % of Paving of Lerome (Thabeng section) internal road constructed	100% of Paving of Lerome (Thabeng section) internal road constructed by June 2023		Q1	-	-	R661 676.00	Completion Certification
			Q2	-			
			Q3	Practical completion			
			Q4	100% of Paving of Lerome (Thabeng section) internal road constructed			
	100% of Paving of Phalane Internal Road		Q1	-		R1 345 040,43	Completion Certificate
			Q2	Practical completion			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2020/2023 Quarterly Targets (Output)		Annual Budget 2022/2023	Budget Adjustment 2022/2023	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and maintain infrastructure to provide basic services.							
KPI 24 % of Paving of Phalane Internal Road constructed	constructed by June 2023		Q3	100% of Paving of Phalane Internal Road constructed			
			Q4	-			
KPI 25 % of Paving of Mononono internal Road constructed	100% of Paving of Mononono internal Road constructed by June 2023		Q1	-	-	R2 098 776,85	Completion Certificate
			Q2	-			
			Q3	100% of Paving of Mononono internal Road constructed			
			Q4	-			
KPI 26 % of Vrede Storm Water Management Phase II constructed	100% of Vrede Storm Water Management Phase II constructed by June 2023	Phase 1	Q1	-	-	R2 988 848,56	Completion Certificate
			Q2	-			
			Q3	100% of Vrede Storm Water Management Phase II constructed			
			Q4	-			
KPI 27 % of Vrede Storm Water Management Phase III constructed	70% of Vrede Storm Water Management Phase III constructed by June 2023	Phase 2	Q1	-	R27 608 920,34	R20 224 865,21	Progress Report
			Q2	-			
			Q3	-			
			Q4	70% of Vrede Storm Water Management Phase III constructed			
KPI 28 Number of high mast lights installed in Dinokaneng	5 high mast lights installed in Dinokaneng by June 2023	New	Q1	-	R1,824,000	R2 884 077	Completion Certificate
			Q2	-			
			Q3	90% construction of high mast lights in Dinokaneng			
			Q4	5 high mast lights installed in Dinokaneng			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2020/2023 Quarterly Targets (Output)		Annual Budget 2022/2023	Budget Adjustment 2022/2023	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and maintain infrastructure to provide basic services.							
KPI 29 Number of high mast lights installed in Uitkyk	3 high mast lights installed in Uitkyk by June 2023	New	Q1	-	1,824,000	R1 814 589.00	Completion Certificate
			Q2	-			
			Q3	90% construction of high mast lights in Uitkyk			
			Q4	3 high mast lights installed in Uitkyk			
KPI 30 Number of high mast lights installed in Molorwe	4 high mast lights installed in Molorwe by June 2023	New	Q1		1,824,000	R2 353 184	Completion Certificate
			Q2				
			Q3	50% construction of high mast lights in Molorwe			
			Q4	4 high mast lights installed in Molorwe			
KPI 31 Number of high mast lights installed in Mapaputle	3 high mast lights installed in Mapaputle by June 2023	New	Q1		1,824,000	R1 812 401	Completion Certificate
			Q2				
			Q3	50% construction of high mast lights in Mapaputle			
			Q4	3 high mast lights installed in Mapaputle			
KPI 32 Number of high mast lights installed in Ntswanalemetsing	3 high mast lights installed in Ntswanalemetsing by June 2023	New	Q1	-	1,824,000	R1 677 937	Completion Certificate
			Q2	-			
			Q3	50% construction of high mast lights in Ntswanalemetsing			
			Q4	3 high mast lights installed in Ntswanalemetsing			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2020/2023 Quarterly Targets (Output)		Annual Budget 2022/2023	Budget Adjustment 2022/2023	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and maintain infrastructure to provide basic services.							
KPI 33 Number of high mast lights installed in Lerome	4 high mast lights installed in Lerome by June 2023	New	Q1	-	1,824,000	R2 230 242	Completion Certificate
			Q2	-			
			Q3	50% construction of high mast lights in Lerome			
			Q4	4 high mast lights installed in Lerome			
KPI 34 Number of high mast lights installed in Masekoloane	2 High mast lights installed in Masekoloane by June 2023		Q1	-	0	R160 546,30	Completion certificate
			Q2	-			
			Q3	95% construction of high mast lights in Masekoloane			
			Q4	2 High mast lights installed in Masekoloane			
KPI 35 Number of high mast lights installed in Greater Ledig	17 high mast lights installed in Ledig by June 2023		Q1	-	0	R226 822,49	Completion certificate
			Q2	-			
			Q3	95% construction of high mast lights in Ledig			
			Q4	17 high mast lights installed in Ledig			
KPI 36 Number of high mast lights installed in Molatedi	2 high mast lights installed in Molatedi by June 2023		Q1	-	0	R574 647,86	Completion certificate
			Q2	-			
			Q3	95% construction of high mast lights in Molatedi			
			Q4	2 high mast lights installed in Molatedi			
			Q1	-	0	R534 188,39	Completion certificate
			Q2	-			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2020/2023 Quarterly Targets (Output)		Annual Budget 2022/2023	Budget Adjustment 2022/2023	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and maintain infrastructure to provide basic services.							
KPI 37 Number of high mast lights installed in Bapong	4 high mast lights installed in Bapong by June 2023		Q3	95% construction of high mast lights in Bapong			
			Q4	4 high mast lights installed in Bapong			
KPI 38 Number of high mast lights installed in Pella	4 high mast lights installed in Pella by June 2023	New	Q1	-		R498 005,15	Completion certificate
			Q2	-			
			Q3	95% high mast lights constructed in Pella			
			Q4	4 high mast lights installed in Pella			
KPI 39 % of Madikwe Sports facility upgraded	100% of Madikwe Sports facility upgraded by June 2023	Madikwe Sports Park	Q1	-	3,237,112	R3 237 887,63	Completion Certificate
			Q2	-			
			Q3	100% of Madikwe Sports facility upgraded			
			Q4	-			
KPI 40 Feasibility study for Mogwase Fresh Produce Market	Feasibility study for Mogwase Fresh Produce Market finalised by June 2023		Q1	-	-	R1 351 617,27	Feasibility Study
			Q2	-			
			Q3	-			
			Q4	Feasibility study for Mogwase Fresh Produce Market finalised			
KPI 41 % of Mogwase Sports facility (Phase III) upgraded	100% of Mogwase Sports facility (Phase III) upgraded by June 2023	Phase 2	Q1	-	9,073,337	R16 456 870	Completion Certificate
			Q2	-			
			Q3	70% of Mogwase Sports facility (Phase III) upgraded			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2020/2023 Quarterly Targets (Output)	Annual Budget 2022/2023	Budget Adjustment 2022/2023	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development						
Strategic objective: To develop and maintain infrastructure to provide basic services.						
			Q4	100% of Mogwase Sports facility (Phase III) upgraded		

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets	2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence	
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and improve community infrastructure facilities, public safety, disaster emergencies and healthy environment.							
KPI 42 Number of Road Safety Campaigns conducted	12 Road Safety Campaigns conducted by June 2023	12 Road Safety Campaigns conducted	Q1	3 Road Safety Campaigns conducted	Operational	Operational	Road safety Campaigns Reports
			Q2	3 Road Safety Campaigns conducted			
			Q3	3 Road Safety Campaigns conducted			
			Q4	3 Road Safety Campaigns conducted			
KPI 43 % of households provided with access to solid waste removal (Madikwe & Mogwase)	100% of households provided with access to solid waste removal (Madikwe & Mogwase) by June 2023	75% of households refuse collected	Q1	100% of households provided with access to solid waste removal (Madikwe & Mogwase)	Operational	Operational	Report on water consumed per household
			Q2	100% of households provided with access to solid waste removal (Madikwe & Mogwase)			
			Q3	100% of households provided with access to solid waste removal (Madikwe & Mogwase)			
			Q4	100% of households provided with access to solid waste removal (Madikwe & Mogwase)			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and improve community infrastructure facilities, public safety, disaster emergencies and healthy environment.							
KPI 44 % of Villages provided with access to solid waste removal	100% of Villages provided with access to solid waste removal by June 2023	75% of households refuse collected		100% of Villages provided with access to solid waste removal	Operational	Operational	Collection Report
				100% of Villages provided with access to solid waste removal			
				100% of Villages provided with access to solid waste removal			
				100% of Villages provided with access to solid waste removal			
KPI 45 Number of safe and clean campaigns conducted	12 safe and clean campaigns conducted by June 2023	12 safe and clean campaigns conducted	Q1	3 safe and clean campaigns	Operational	Operational	Cleaning Campaign Report
			Q2	3 safe and clean campaigns			
			Q3	3 safe and clean campaigns			
			Q4	3 safe and clean campaigns			
	2 landfill site external audits	8 Landfill site external	Q1	-	Operational	Operational	Completed Designs
			Q2	-			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence
KPA NO 1: Basic Service Delivery and Infrastructure Development							
Strategic objective: To develop and improve community infrastructure facilities, public safety, disaster emergencies and healthy environment.							
KPI 46 Number of landfill site external audits conducted in Mogwase and Madikwe	conducted in Mogwase and Madikwe by June 2023	environmental audits	Q3	-			
			Q4	2 landfill site external audits conducted in Mogwase and Madikwe			
KPI 47 Number of reports on maintenance of Madikwe Landfill site	4 reports on maintenance of Madikwe Landfill site by June 2023	4 reports	Q1	1 report on maintenance of Madikwe Landfill site	Operational	Operational	4 quarterly reports on maintenance of Madikwe Landfill site
			Q2	1 report on maintenance of Mogwase Landfill site			
			Q3	1 report on maintenance of Madikwe Landfill site			
			Q4	1 report on maintenance of Madikwe Landfill site			
KPI 48 Number of reports on maintenance of Mogwase landfill sites	4 reports on maintenance of Mogwase Landfill site by June 2023	4 reports	Q1	1 report on maintenance of Madikwe Landfill site	Operational	Operational	4 quarterly reports on maintenance of Mogwase Landfill site
			Q2	1 report on maintenance of Madikwe Landfill site			
			Q3	1 report on maintenance of Madikwe Landfill site			
			Q4	1 report on maintenance of Madikwe Landfill site			

Key Performance Indicators	Annual Target 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence(POE)
☑ KPA 2: Municipal Financial Viability							
☑ Sound financial management: adherence to all laws and regulations as prescribed to local government							
KPI 49 2023/2024 Draft budget approved by Council	2023/2024 Draft budget approved by Council by 31 March 2023	2022/2023 Draft Budget approved	Q1	-	Operational	Operational	Council Resolution
			Q2	-			
			Q3	Approved 2023/2024 Draft budget			
			Q4	-			
KPI 50 2023/2024 Final budget approved by Council	2023/2024 Final budget approved by Council by 31 May 2023	2022/2023 Final Budget approved	Q1	-	Operational	Operational	Council Resolution
			Q2	-			
			Q3	-			
			Q4	Approved 2022/2023 Final budget			
KPI 51 2021/2022 Annual Financial statements submitted to Auditor General	2021/2022 Annual Financial statements submitted to Auditor General by 31 August 2022	2019/2020 Financial statements submitted	Q1	2021/2022 financial statements submitted	R10 000 000	R3 500 000	Acknowledge Letter
			Q2	-			
			Q3	-			
			Q4	-			
KPI 52 Number of MFMA Section 52 Reports approved Council	4 MFMA Section 52 Reports approved by Council by 30 June 2023	2021/2022 MFMA Section 52 reports	Q1	1 MFMA Section 52 Report	Operational		Council Resolution
			Q2	1 MFMA Section 52 Report			
			Q3	1 MFMA Section 52 Report			
			Q4	1 MFMA Section 52 Report			

Key Performance Indicators	Annual Target 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence(POE)
☑ KPA 2: Municipal Financial Viability							
☑ Sound financial management: adherence to all laws and regulations as prescribed to local government							
KPI 53 % of competitive bids awarded within 90 days of advert	100% of competitive bids awarded within 90 days of advert by 30 June 2023	100% of competitive bids awarded within 90 days of advert by June 2022	Q1	100% of advertised bids awarded within 90 days of advert	Operational	Operational	Adverts and appointment letters
			Q2	100% of advertised bids awarded within 90 days of advert			
			Q3	100% of advertised bids awarded within 90 days of advert			
			Q4	100% of advertised bids awarded within 90 days of advert			
KPI 54 % of request for quotations (RFQ) awarded within 30 days of advert	100% of request for quotations awarded within 30 days of advert by 30 June 2023	100% of RFQ awarded within 30 days of advert by June 2022	Q1	100% of RFQ awarded within 30 days of advert	Operational	Operational	Adverts and purchase orders
			Q2	100% of RFQ awarded within 30 days of advert			
			Q3	100% of RFQ awarded within 30 days of advert			
			Q4	100% of RFQ awarded within 30 days of advert			
KPI 55 % of indigent register updated	100% of indigent register updated by 30 June 2023	new	Q1	100% of indigent register updated	Operational	Operational	Updated indigent register
			Q2	100% of indigent register updated			

Key Performance Indicators	Annual Target 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence(POE)
☑ KPA 2: Municipal Financial Viability							
☑ Sound financial management: adherence to all laws and regulations as prescribed to local government							
			Q3	100% of indigent register updated			
			Q4	100 % of indigent register updated			
KPI 56 % of revenue growth	10% of revenue growth by 30 June 2023	2021/2022 Revenue collected	Q1	2,5% of revenue growth	Operational	Operational	90-day age analysis report
			Q2	2,5% of revenue growth			
			Q3	2,5% of revenue growth			
			Q4	2,5% of revenue growth			
KPI 57 % of asset register updated	100% of asset register updated by 30 June 2023	1 report on Immovable and movable Asset Verification by June 2021	Q1	100% of asset register updated	Operational	Operational	Stock count Report
			Q2	100% of asset register updated			Asset verification report
			Q3	100% of asset register updated			Council resolution
			Q4	100% of asset register updated			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence
KPA NO 3: Municipal Transformation and Organizational Development							
Strategic Objective: To Promote Accountability, Efficiency and Professionalism Within the Organization							
KPI 58 Communication strategy approved by council	Communication strategy approved by council by 30 June 2023	2021/2022 Communication strategy not approved	Q1	Communication approved strategy	Operational	Operational	Council resolution
			Q2				
			Q3				
			Q4				
KPI 59 Number of Newsletters Published	4 newsletters published by 30 June 2023	3 newsletters published	Q1	1 newsletters	Operational	operational	Copy of the Newsletter attached
			Q2	1 newsletters			
			Q3	1 newsletters			
			Q4	1 newsletters			
KPI 60 Employment Equity Report submitted to Department of Labour	2022/2023 Employment Equity Report submitted to Department of Labour by 15 January 2023	2021/2022 Employment Equity Report submitted	Q1	-	Operational	Operational	Acknowledgement letter from Department of Labour.
			Q2	-			
			Q3	EE report submitted to DOL			
			Q4	-			
KPI 61 Workplace Skills Plan submitted to LG_SETA	2022/2022 Workplace Skills Plan submitted LG SETA by 21 April 2023	2021/2022WSP submitted	Q1	-	Operational	Operational	Acknowledgement letter from LGSETA
			Q2	-			
			Q3	-			
			Q4	Work Skills Plan submitted			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence
KPA NO 3: Municipal Transformation and Organizational Development							
Strategic Objective: To Promote Accountability, Efficiency and Professionalism Within the Organization							
KPI 62 Number of Local Labour Forum meetings held	4 LLF meetings held by 30 June 2023	2 LLF meetings held	Q1	1 LLF meeting held	Operational	Operational	Agenda, Attendance register and minutes
			Q2	1 LLF meeting held			
			Q3	1 LLF meeting held			
			Q4	1 LLF meeting held			
KPI 63 Percentage of grievances resolved within 30 days of receipt	100% of grievances resolved within 30 days of receipt by 30 June 2023	100% of grievances resolved within 30 days of receipt.	Q1	100% of grievances resolved within 30 days of receipt	Operational	Operational	Agenda, Attendance register and minute
			Q2	100% of grievances resolved within 30 days of receipt			
			Q3	100% of grievances resolved within 30 days of receipt			
			Q4	100% of grievances resolved within 30 days of receipt			
KPI 64 Organizational Structure reviewed and approved by council	Organizational structure Reviewed and approved by March 2023	2021 Reviewed organizational structure approved	Q1	-	Operational	Operational	Council resolution
			Q2	-			
			Q3	Approved organizational structure			
			Q4	-			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence
KPA NO 3: Municipal Transformation and Organizational Development							
Strategic Objective: To Promote Accountability, Efficiency and Professionalism Within the Organization							
KPI 65 Number of OHS meetings held	4 OHS meetings held by 30 June 2023	2 OHS meetings held	Q1	1 OHS meeting held	Operational	Operational	Minutes, agenda , reports
			Q2	1 OHS meeting held			
			Q3	1 OHS meeting held			
			Q4	1 OHS meeting held			
KPI 66 2023/2024 Institutional performance management framework approved by Council	2023/2024 institutional performance management framework approved by Council by 30 June 2022	2021/2022 Performance Management framework approved	Q1	-	Operational	Operational	Council Resolution
			Q2	-			
			Q3	-			
			Q4	Approved performance management framework			
KPI 67 2021/2022 annual performance report submitted to Auditor General	2021/2022 annual performance report submitted to Auditor General by 30 August 2022	2020/2021 annual performance report	Q1	Annual performance report	Operational	Operational	Council Resolution
			Q2	-			
			Q3	-			
			Q4	-			
KPI 68 2021/2022 Annual report approved by Council	2021/2022 annual report approved by council by January 2023	2020/2021 Annual Report	Q1	-	Operational	Operational	Council Resolution
			Q2	-			
			Q3	Approved 2021/2022 annual report			
			Q4	-			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence
KPA NO 3: Municipal Transformation and Organizational Development							
Strategic Objective: To Promote Accountability, Efficiency and Professionalism Within the Organization							
KPI 69 Number of performance agreements for 2022/2023 signed by Municipal Manager and Section 56 managers	7 performance agreements for 2022/2023 signed by Municipal Manager and Section 56 managers by July 2022	6 signed 2021/2022 Performance Agreements	Q1	7 signed performance agreements	Operational	Operational	Copies of signed Performance Agreements
			Q2	-			
			Q3	-			
			Q4	-			
KPI 70 2022/2023 mid-term performance report developed and submitted to council	2022/2023 mid-term performance report developed and submitted to council by 28 January 2023	2021/2022 mid-term performance report developed	Q1		Operational	Operational	Copies of approved mid-term performance report
			Q2				
			Q3	2022/2023 mid-term performance report developed and submitted to council			
			Q4				
KPI 71 Quarterly institutional performance reports developed and submitted to council	4 Quarterly institutional performance reports developed and submitted to council by June 2023		Q1	4 th Quarterly institutional performance reports developed and submitted to council	Operational	Operational	Council resolution and copies of quarterly performance reports
			Q2	1 st Quarterly institutional performance reports developed and submitted to council			
			Q3	2 nd Quarterly institutional performance reports			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence
KPA NO 3: Municipal Transformation and Organizational Development							
Strategic Objective: To Promote Accountability, Efficiency and Professionalism Within the Organization							
				developed and submitted to council			
			Q4	3 rd Quarterly institutional performance reports developed and submitted to council			
KPI 72 Turnaround time for providing legal opinion on by-laws upon request within 14 days	Turnaround time for providing legal opinion on by-laws within 14 days upon request by 30 June 2023	Legal opinion provided with 14 days upon request	Q1	Turnaround time for providing legal opinion on by-laws within 14 days upon request	Operational	Operational	Legal opinion Register
			Q2	Turnaround time for providing legal opinion on by-laws within 14 days upon request			
			Q3	Turnaround time for providing legal opinion on by-laws within 14 days upon request			
			Q4	Turnaround time for providing legal opinion on by-laws within 14 days upon request			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence
KPA NO 3: Municipal Transformation and Organizational Development							
Strategic Objective: To Promote Accountability, Efficiency and Professionalism Within the Organization							
KPI 73 Turnaround time for development of service level agreements with in upon request	Turnaround time for development of service level agreements within 14 days upon request by 30 June 2023	Service level agreement developed within 14 days	Q1	Turnaround time for development of service level agreements within 14 days upon request	Operational	Operational	Service level agreements register
			Q2	Turnaround time for development of service level agreements within 14 days upon request			
			Q3	Turnaround time for development of service level agreements within 14 days upon request			
			Q4	Turnaround time for development of service level agreements within 14 days upon request			

Key Performance Indicator	Annual Target 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence
KPA 4: Local Economic Development							
Objective : To create an enabling environment for social development and economic growth							
KPI 74 Number of SMME's, Tourism and Agricultural Programmes Facilitated	6 SMME's, Tourism and Agricultural Programmes facilitated by June 2023	Approved LED Strategy	Q1		operational	Operational	Agenda and attendance registers
			Q2	2 programmes facilitated			
			Q3	2 programmes facilitated			
			Q4	2 programmes facilitated			
KPI 75 Number of Arts and Culture programmes facilitated	7 Arts and Culture programmes facilitated by June 2023	Arts and Culture Masterplan	Q1	1 Programme facilitated	Operational	Operational	Agenda and attendance registers
			Q2	2 programmes facilitated			
			Q3	2 programmes facilitated			
			Q4	2 programmes facilitated			
KPI 76 Number of job opportunities created through, CWP, EPWP and capital projects	1 500 Job opportunities created through, CWP, EPWP and capital projects by 30 June 2023	1553 Job opportunities created	Q1	450 Jobs opportunities created through CWP, EPWP and capital projects	EPWP – R1 652 000 CWP R13m	EPWP – R1 652 000 CWP R13m	EPWP Beneficiaries' list and contracts/ EPWP/CWP comprehensive reports
			Q2	300 Job opportunities created through CWP, EPWP and capital projects			
			Q3	400 Job opportunities created through CWP,			

Key Performance Indicator	Annual Target 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence
KPA 4: Local Economic Development							
Objective : To create an enabling environment for social development and economic growth							
				EPWP and capital projects			
			Q4	350 Job opportunities created through CWP, EPWP and capital projects			
KPI 77 Number jobs created through municipality's local economic development initiatives	200 jobs created through municipality's local economic development initiatives by 30 June 2023	242 jobs	Q1	48 jobs created through municipality's local economic development initiatives	Operational	Operational	Beneficiaries list and comprehensive report
			Q2	52 jobs created through municipality's local economic development initiatives			
			Q3	50 jobs created through municipality's local economic development initiatives			
			Q4	50 jobs created through municipality's local economic development initiatives			
KPI 78 Number of LED projects financially supported	2 LED projects financially supported by 30 June 2023	6 projects	Q1	-	Operational	operational	Comprehensive Report
			Q2	1 LED project supported			
			Q3	1 LED project supported			
			Q4	-			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets (Output)	Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence	
KPA 5 Good Governance and Public Participation							
Strategic Objectives: To ensure ethical and transparent government that is responsive to community needs and encourage public participation							
KPI 79 2022/2023 Risk Based Audit Plan (RBAP) approved by audit committee	2022/2023 Risk Based Audit Plan (RBAP) approved by audit committee by 30 September 2022	2021/2022 Approved Risk Based Audit Plan (RBAP)	Q1	Approved 2021/2022 Risk Based Audit Plan (RBAP)	Operational	Operational	Agenda, Minutes and Attendance Register
			Q2	-			
			Q3	-			
			Q4	-			
KPI 80 Number of audit committee meetings held	4 audit committee meetings held by 30 June 2023	4 audit committee meetings held	Q1	1 audit committee meeting	Operational	operational	Agenda, minutes and attendance register.
			Q2	1 audit committee meeting			
			Q3	1 audit committee meeting			
			Q4	1 audit committee meeting			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets (Output)		Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence
KPA 5 Good Governance and Public Participation							
Strategic Objectives: To ensure ethical and transparent government that is responsive to community needs and encourage public participation							
KPI 81 Number of audit committee reports submitted to Council	2 audit committee reports submitted to Council by 30 June 2023	2 audit committee reports	Q1	1 audit committee reports	Operational	operational	Council Resolution
			Q2	-			
			Q3	1 audit committee meeting			
			Q4	-			
KPI 82 2022/2023 valuation roll approved by Council	2022/2023 evaluation roll approved by Council by 30 June 2023	Approved valuation roll for 2021/2022	Q1	-	Operational	operational	Council Resolution
			Q2	-			
			Q3	-			
			Q4	Approved valuation roll			
KPI 83 2023/2024 IDP, PMS and Budget process plan approved by Council	2023/2024 IDP, PMS and Budget process plan approved by Council by 31 August 2022	2022/2023 Approved Process Plan	Q1	Approved 2023/2024 IDP, PMS, Budget Process Plan	Operational	Operational	Council Resolution
			Q2	-			
			Q3	-			
			Q4	-			
KPI 84 2023/2024 draft IDP and approved by Council	2023/2024 Draft IDP approved by Council by 31 March 2023	2022/2023 Draft IDP	Q1	-	Operational	Operational	Council Resolution
			Q2	-			
			Q3	Approved 2023/2024 Draft IDP			
			Q4	-			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets (Output)		Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence
KPA 5 Good Governance and Public Participation							
Strategic Objectives: To ensure ethical and transparent government that is responsive to community needs and encourage public participation							
KPI 85 2023/2024 Final IDP approved by Council	2023/2024 Final IDP approved by Council by 31 May 2023	2022/2023 Amended IDP	Q1	-	Operational	Operational	Council Resolution
			Q2	-			
			Q3	-			
			Q4	Approved 2023/2024 final IDP			
KPI 86 Number IDP public participation meetings held	2 IDP public participation meetings held by 30 June 2023	Briefing sessions were conducted with councilors for councilors to engage with communities to analyze their need.	Q1	-	Operational	Operational	Attendance register and report
			Q2	1 IDP public participation meeting			
			Q3	-			
			Q4	1 IDP public participation meeting			
KPI 87 Number of IDP representative forum held by 30 June 2022	3 IDP representative forum held 30 June 2023	1 IDP representative forum held	Q1	1 IDP representative forum	Operational	Operational	Agenda and Attendance register
			Q2	1 IDP representative forum			
			Q3				
			Q4	1 IDP representative forum			
KPI 88 Risk Management Strategy approved by council	Risk Management Strategy approved	New	Q1	-	Operational	Operational	Council Resolution
			Q2	-			

Key Performance indicator	Annual Targets 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets (Output)		Annual Budget	2022/2023 Adjusted Budget	Portfolio of Evidence
KPA 5 Good Governance and Public Participation							
Strategic Objectives: To ensure ethical and transparent government that is responsive to community needs and encourage public participation							
	by council by 30 June 2023		Q3	-			
			Q4	Risk Management Strategy approved			
KPI 89 Risk Management Policy approved by council	Risk Management Policy approved by council 30 June 2023	New	Q1		Operational	Operational	Council Resolution
			Q2				
			Q3				
			Q4	Risk Management Policy approved			
KPI 90 Risk Identification & Assessment conducted	Risk Identification & Assessment conducted by 30 June 2023	New	Q1		Operational	Operational	Strategic risk register, Fraud risk and ICT Register
			Q2				
			Q3				
			Q4	Risk Identification & Assessment conducted			

Key Performance Indicator	Annual Target 2022/2023	2021/2022 Baseline	2022/2023 Quarterly Targets		2022/2023 Annual Budget	2022/2023 Adjusted Budget	Portfolio of evidence (POE)
KPA6: Spatial Rationale							
To support and coordinate spatial transformation							
KPI 91 % of Building inspections attended to within 24 hours of request	100% of Building inspections attended to within 24 working hours of request by 30 June /2023	100% of building inspections attended to within 24 hours	Q1	100% of Building inspections attended to within 24 hours of request	Operational	Operational	Inspection register
			Q2	100% of Building inspections attended to within 24 hours of request			
			Q3	100% of Building inspections attended to within 24 hours of request			
			Q4	100% of Building inspections attended to within 24 hours of request			
KPI 92 % of Building plans approved within 4 weeks of request	100% of Building plans approved within 4 weeks of request by 30 June 2023	100% of Building Plans were approved	Q1	100% of Building Plans approved within 4 weeks of request	Operational	Operational	Building Plans Register
			Q2	100% of Building Plans approved within 4 weeks of request			
			Q3	100% of Building Plans approved within 4 weeks of request			
			Q4	100% of Building Plans approved within 4 weeks of request			