

TOP LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

2020/2021



MOSES KOTANE LOCAL MUNICIPALITY

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1. Introduction

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act No.56 of 2003 (MFMA). In terms of MFMA Circular 13, "the SDBIP gives effect to the Integrated Development Plan (IDP) and Budget of the municipality and its implementation will be possible if the IDP and Budget are fully aligned with each other, as espoused by the MFMA."

As the 2020/2021 Budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, whereby the intended objectives and projected achievements are expressed to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the Mayor, Council (Legislature) and the Administration. It further facilitates the process of holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and the Community in meeting the set key Strategic Objectives."

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by Council. It enables the Mayor to monitor the performance of the Municipal Manager, the Municipal Manager to monitor the performance of senior managers and for the Community to monitor the performance of the municipality. In the interests of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreements of the Municipal Manager and Senior Managers.

2. Legislation

Section 1 of the MFMA defines SDBIP as: ' a detailed plan approved by the mayor of a municipality in terms of section 53(1) (c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- (a) projections for each month of-
 - (i) revenue to be collected, by source; and (ii) operational and capital expenditure, by vote;
 - (b) service delivery targets and performance indicators for each quarter; and
 - (c) any other matters that may be prescribed,
- and includes any revisions of such plan by the mayor in terms of section 54(1)(c).

Section 53(1)(c)(ii) requires the Mayor to approve the SDBIP within 28 days after the approval of the budget. Section 53(3)(a) further requires that the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after the approval of the SDBIP.

3. Methodology and Content

The National Treasury in providing guidelines for the preparation of the SDBIP provides directive that are clear with respect to the contents and methodology in delivering a credible and objective driven SDBIP. As a starting point, the IDP objectives need firstly be quantified and related into key performance indicators. The budget is aligned to the objectives, projects and milestones to enable the SDBIP to serve as monitoring tool for service delivery. One of the fundamental principles is that the set objectives must be smart, reliable, achievable, realistic and time based (SMART).

Moses Kotane Local Municipality has incorporated the following relevant components into their SDBIP:

- (i) Monthly projections of Revenue by Source.
- (ii) Monthly projections of Revenue and Expenditure by Vote.
- (iii) Monthly projections of Capital Expenditure by Vote.
- (iv) Quarterly projections of service delivery targets and performance indicators for each vote.
- (v) Capital Works Plan over three years.

In the preparation of the SDBIP for Moses Kotane Local Municipality cognisance was taken of the IDP priorities, objectives and strategies as well as the turnaround strategy contained in the IDP ensuring progress towards the achievement thereof. The SDBIP is aligned to the key performance areas (KPAs) and the IDP guidelines by COGTA for purposes of alignment to the Performance Agreements of the Municipal Manager and Managers directly accountable to the Municipal Manager. The Institutional Indicators will form part of the performance agreements and Plans of the Municipal Manager and managers directly accountable to the Municipal Manager. Indicators are assigned as quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. Top Management is held accountable for the implementation of the consolidated projects and key performance indicators. In the lower level SDBIP, Divisional Heads will be held accountable for the implementation of the projects for that department, although all Top Managers are on average held accountable for implementing their departments' projects within time and budget.

Amended in terms of Section 54(1)(c)(ii) of the MFMA, Act 56 of 2003 and MFMA Guideline 13 of 2005.

4. Municipal Vision, Mission and Values

Our Vision

A caring municipality underpinned by minerals, agricultural and eco-tourism economy for the advancement of sustainable services to our communities.

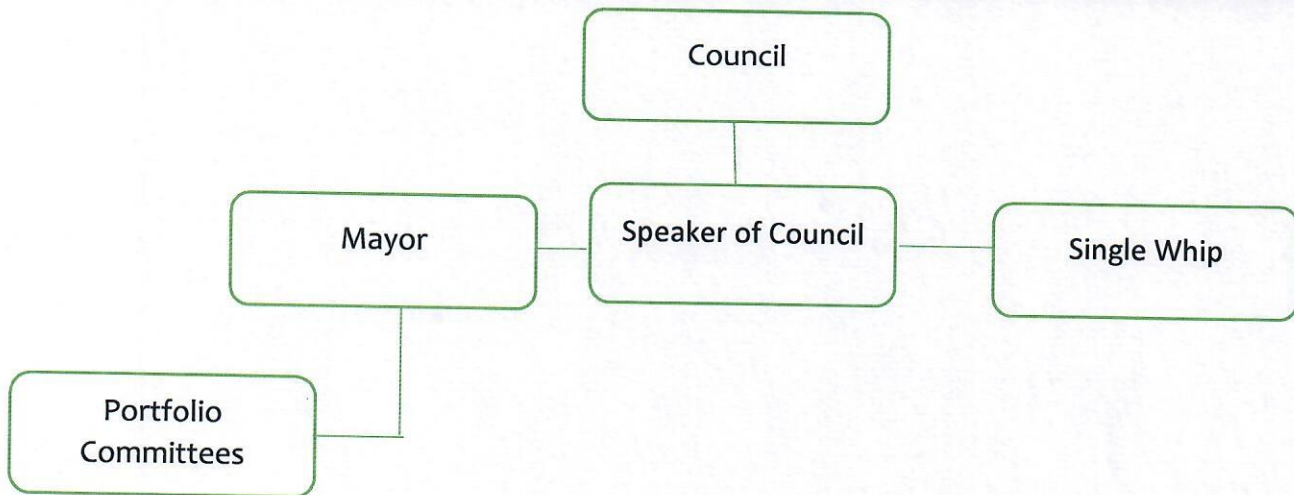
Our Mission

To be driven by skilled human capital, conducting high work and service standards incorporating our natural resources to achieve inclusive quality life for our communities.

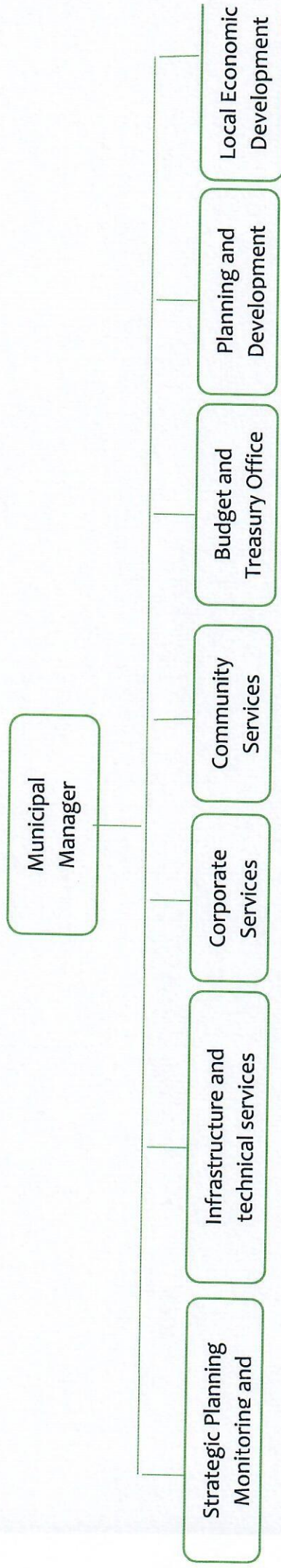
Our Values

Integrity
Honesty
Transparency
Accountability
Excellence
human dignity

5. Political structure



6. Administrative Structure



7. NW375 Moses Kotane - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote	1									
Vote 01 - Municipal Council		1 777	1 000	653	1 695	1 695	1 695	1 827	1	2
01.1 - Office Of The Mayor		1 777	1 000	653	1 695	1 695	1 695	1 827	-	-
01.2 - Office Of The Speaker		-	-	-	-	-	-	-	-	-
01.3 - Office Of The Chief Whip		-	-	-	-	-	-	-	-	-
01.4 - Mpac		-	-	-	-	-	-	-	-	-
01.5 - Council General Administration		-	-	-	-	-	-	-	1	2
Vote 02 - Office Of The Accounting Officer		-	-	-	-	-	-	-	-	-
02.1 - Office Of The Ao Admin		-	-	-	-	-	-	-	-	-
02.2 - Strategic Planning Monitoring & Evaluat		-	-	-	-	-	-	-	-	-
02.3 - Performance Management System		-	-	-	-	-	-	-	-	-
02.4 - Internal Audit		-	-	-	-	-	-	-	-	-
02.5 - Municipal Planning Idp		-	-	-	-	-	-	-	-	-
02.6 - Risk		-	-	-	-	-	-	-	-	-
Vote 03 - Budget And Treasury Office		521 801	508 505	575 355	479 197	417 907	417 907	526 235	556 112	590 298
03.1 - Chief Financial Officer Admin		-	142	-	142	142	142	169	176	184
03.2 - Budget Expenditure & Reporting		-	212	134 803	164	164	164	026	817	964
03.3 - Budget Expenditure & Reporting		-	-	-	-	-	-	-	-	-
03.4 - Revenue Management		521	366	-	337	275	-	357	379	405
03.5 - Supply Chain Management		801	294	440 553	034	743	743	209	296	334
03.6 - Assets Management		-	-	-	-	-	-	-	-	-
03.7 - Expenditure		-	-	-	-	-	-	-	-	-
Vote 04 - Corporate Services		279	(0)	214	500	500	500	500	500	-
04.1 - Legal Services		-	-	-	-	-	-	-	-	-
04.2 - Corporate Service Administration		-	-	-	-	-	-	-	-	-
04.3 - Human Resources		279	(0)	214	500	500	500	500	500	-
04.4 - Media & Communication		-	-	-	-	-	-	-	-	-
04.5 - Organisational Development		-	-	-	-	-	-	-	-	-

7. NW375 Moses Kotane - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
R thousand											
04.6 - Labour Relations		-	-	-	-	-	-	-	-	-	
04.7 - Legal Services		-	-	-	-	-	-	-	-	-	
04.8 - Information Technology Services		-	-	-	-	-	-	-	-	-	
Vote 05 - Community Services		49 015	52 348	44 334	99 987	100 491	100 491	87 323	106 256	104 009	
05.1 - Municipal Buildings		-	-	19 325	14 590	30 727	30 727	-	8 000	-	
05.2 - Fleet Management		-	-	-	-	-	-	-	-	-	
05.3 - Community Services Administration		-	-	-	-	-	-	-	-	-	
05.4 - Cemeteries		-	15	15	10	10	10	10	10	-	
05.5 - Disaster Management		-	-	-	-	-	-	-	-	-	
05.6 - Fires Service		-	-	-	-	-	-	-	-	-	
05.7 - Libraries		447	1 102	5 625	40	1 204	1 204	40	40	-	
05.8 - Municipal Buildings		-	17 291	-	-	-	-	-	-	-	
05.9 - Sports Recreation & Social Amenitie		-	9	42	55	55	55	-	34	34	
05.10 - Waste Management Solid Waste		43 919	28 614	16 821	80 741	64 944	64 944	74 325	95 122	100 925	
05.11 - Safety And Security		-	-	-	-	-	-	-	-	-	
05.12 - Traffic Service		4 649	-	179	-	-	-	-	-	-	
05.13 - Traffic Service		-	5 316	2 326	4 550	3 550	3 550	3 050	3 050	3 050	
05.14 - Fleet Management		-	-	-	-	-	-	-	-	-	
Vote 06 - Planning & Development		-	56	107	100	150	150	100	100	100	
06.1 - Planning And Development Admin		-	-	-	-	-	-	-	-	-	
06.2 - Municipal Planning Idp		-	-	-	-	-	-	-	-	-	
06.3 - Pms		-	-	-	-	-	-	-	-	-	
06.4 - Town Planning		-	56	107	100	150	150	100	100	100	
06.5 - Land Use And Housing Admin		-	-	-	-	-	-	-	-	-	
06.6 - Local Economic Development		-	-	-	-	-	-	-	-	-	
06.7 - Led		-	-	-	-	-	-	-	-	-	
06.8 - Agriculture & Rural Development		-	-	-	-	-	-	-	-	-	
06.9 - Tourism & Business Development		-	-	-	-	-	-	-	-	-	
06.10 - Arts & Culture		-	-	-	-	-	-	-	-	-	
Vote 07 - Infrastructure & Technical Services		216 798	324 754	300 083	454 612	459 268	459 268	482 715	495 723	519 011	

7. NW375 Moses Kotane - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
07.1 - Infrastructure Admin & Tech Admin		-	-	-	-	-	-	-	-	-
07.2 - Fleet Management		-	-	-	-	-	-	-	-	-
07.3 - Roads		3 647	59 554	55 965	62 193	61 188	61 188	60 982	60 000	36 000
07.4 - Storm Water		-	-	-	-	-	-	-	-	-
07.5 - Street Lighting		-	15 109	5 282	19 858	20 417	20 417	11 578	12 557	13 680
07.6 - Project Management Unit		-	2 765	2 338	5 168	3 583	3 583	4 179	4 405	4 645
07.7 - Sanitation Treatment Plant: Mogwase		-	-	-	-	-	-	-	-	-
07.8 - Sanitation Treatment Plant: Mankwe		-	-	-	-	-	-	-	-	-
07.9 - Sanitation Reticulation		17 011	12 146	18 299	43 022	33 242	33 242	47 378	47 596	24 725
07.10 - Water Administration		196	235	146 021	236	252	252	262	265	333
07.11 - Water Mankwe: Water Treatment Work		140	179	-	372	838	838	711	760	259
07.12 - Water: Pella Water Treatment Works		-	-	-	-	-	-	-	-	-
07.13 - Water: Mankwe Retail & Bulk Lines		-	-	-	-	-	-	-	-	-
07.14 - Water: Mankwe Rural		-	-	-	-	-	-	-	-	-
07.15 - Water: Molatedi		-	-	-	-	-	-	-	-	-
07.16 - Water Eastern: Retail Mankwe		-	-	-	-	-	-	-	-	-
07.17 - Water Vaalkopdam: Mankwe		-	-	-	-	-	-	-	-	-
07.18 - Water Eastern: Retail Mankwe		-	-	19 723	88 000	88 000	88 000	95 887	105 405	106 701
07.19 - Reporting Function Electricity		-	-	-	-	-	-	-	-	-
Vote 08 -		-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-

7. NW375 Moses Kotane - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)/A

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Total Revenue by Vote	2	789 670	886 663	920 745	1 036 091	980 011	980 011	1 098 700	1 158 693	1 213 420
Expenditure by Vote	1									
Vote 01 - Municipal Council		76 246	65 495	71 986	86 146	67 177	67 177	70 271	75 483	77 519
01.1 - Office Of The Mayor		7 830	6 462	6 157	11 081	7 966	7 966	8 528	10 199	8 794
01.2 - Office Of The Speaker		5 225	5 486	5 356	10 550	8 665	8 665	6 652	6 979	7 332
01.3 - Office Of The Chief Whip		863	1 396	1 489	1 641	1 596	1 596	3 312	3 477	3 651
01.4 - Mpac		35	238	92	4 097	343	343	523	552	577
01.5 - Council General Administration		62 292	51 912	58 892	58 776	48 607	48 607	51 256	54 276	57 165
Vote 02 - Office Of The Accounting Officer		11 295	18 876	20 795	25 303	19 788	19 788	25 008	26 427	27 691
02.1 - Office Of The Ao Admin		6 809	13 827	13 864	18 771	13 791	13 791	13 987	14 795	15 420
02.2 - Strategic Planning Monitoring & Evaluat		-	-	-	-	-	-	-	-	-
02.3 - Performance Management System		1 446	1 537	3 481	2 835	2 535	2 535	2 904	3 101	3 305
02.4 - Internal Audit		3 039	3 512	3 450	3 697	3 462	3 462	4 025	4 235	4 454
02.5 - Municipal Planning ldp		-	-	-	-	-	-	3 150	3 307	3 473
02.6 - Risk		-	-	-	-	-	-	942	989	1 038
Vote 03 - Budget And Treasury Office		56 546	56 889	217 956	126 092	120 458	120 458	145 208	152 101	159 384
03.1 - Chief Financial Officer Admin		10 189	5 668	9 455	7 608	10 349	10 349	7 964	8 185	8 512
03.2 - Budget Expenditure & Reporting		7 577	354	-	-	-	-	-	-	-
03.3 - Budget Expenditure & Reporting		-	4 714	4 607	14 019	8 176	8 176	9 444 106	9 916 111	10 413 116
03.4 - Revenue Management		29 128	30 777	190 991	86 997	88 920	88 920	248	483	833
03.5 - Supply Chain Management		8 506	6 011	6 224	6 149	6 246	6 246	7 902	8 297	8 711
03.6 - Assets Management		1 146	9 365	6 679	11 319	6 766	6 766	13 651	14 219	14 914
03.7 - Expenditure		-	-	-	-	-	-	-	-	-
Vote 04 - Corporate Services		174 533	135 277	132 098	137 336	104 950	104 950	90 642	94 844	99 431
04.1 - Legal Services		-	-	1 077	1 178	1 148	1 148	1 309	1 375	1 444
04.2 - Corporate Service Administration		92 963	53 777	40 855	44 341	37 317	37 317	42 154	44 114	46 354
04.3 - Human Resources		16 071	16 513	14 522	16 862	11 700	11 700	14 850	15 696	16 603
04.4 - Media & Communication		-	-	-	-	-	-	-	-	-

7. NW375 Moses Kotane - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
04.5 - Organisational Development											
04.6 - Labour Relations											
04.7 - Legal Services		903	1 050								
04.8 - Information Technology Services		64 597	63 937	75 645	74 955	54 785	54 785	32 330	33 660	35 030	
Vote 05 - Community Services		133	175	170 008	182	146	146	166	175	183	
05.1 - Municipal Buildings		068	035		220	159	159	499	379	685	
05.2 - Fleet Management		2 546		27 303	26 561	19 069	19 069	9 785	10 272	10 765	
05.3 - Community Services Administration				14 371	17 936	15 294	15 294	19 272	20 217	21 198	
05.4 - Cemeteries		953	1 327	900	1 830	3 161	3 161	1 982	2 081	2 185	
05.5 - Disaster Management		1 275	798	14 208	605	605	605	3 978	4 166	4 362	
05.6 - Fires Service			1 231	1 150	660	110	110	2 486	2 624	1 962	
05.7 - Libraries		195	7 748								
05.8 - Municipal Buildings		17 880	22 638	2 588	2 657	3 321	3 321	1 774	1 869	1 968	
05.9 - Sports Recreation & Social Amenitie		88 496	34 572	33 189	29 289	25 716	25 716	42 725	44 784	46 916	
05.10 - Waste Management Solid Waste		20 097	57 465	47 212	60 639	46 600	46 600	49 531	52 935	56 401	
05.11 - Safety And Security		1 626	22 240	21 349	29 150	21 620	21 620	24 898	25 944	26 994	
05.12 - Traffic Service											
05.13 - Traffic Service			12 712	7 739	12 893	10 663	10 663	10 069	10 487	10 933	
05.14 - Fleet Management			14 304								
Vote 06 - Planning & Development		15 142	15 587	15 000	26 202	21 872	21 872	25 289	27 331	29 106	
06.1 - Planning And Development Admin		971	432	445	1 909	3 011	3 011	2 005	2 104	2 208	
06.2 - Municipal Planning Idp		598									
06.3 - Pms											
06.4 - Town Planning		665	509	236	4 421	3 494	3 494	3 969	4 641	4 901	
06.5 - Land Use And Housing Admin		5 141	6 001	5 367	5 822	5 522	5 522	6 677	7 006	7 350	
06.6 - Local Economic Development		7 767	8 644	8 953	14 050	9 845	9 845				
06.7 - Led											
06.8 - Agriculture & Rural Development								4 481	5 015	5 654	
06.9 - Tourism & Business Development								8 157	8 565	8 993	
06.10 - Arts & Culture											

7. NW375 Moses Kotane - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Vote 07 - Infrastructure & Technical Services		316 602	446 631		383 941	425 183	425 183	415 587	428 723	440 875
07.1 - Infrastructure Admin & Tech Admin		5 951	3 173	(54 322)	2 586	2 376	2 376	2 464	2 586	2 714
07.2 - Fleet Management		-	-	-	-	-	-	-	-	-
07.3 - Roads		39 335	916	133 512	83 834	71 782	71 782	61 628	64 465	67 515
07.4 - Storm Water		-	-	-	-	-	-	-	-	-
07.5 - Street Lighting		-	8 657	15 649	19 209	13 609	13 609	8 599	8 879	9 292
07.6 - Project Management Unit		3 546	2 765	2 338	5 168	3 583	3 583	4 179	4 405	4 645
07.7 - Sanitation Treatment Plant: Mogwase		14 023	14 316	11 938	2 980	7 635	7 635	6 330	6 727	7 048
07.8 - Sanitation Treatment Plant: Madikwe		-	5 701	5 832	3 878	5 543	5 543	8 369	8 788	9 227
07.9 - Sanitation Reticulation		253	14 241	14 239	11 926	11 611	11 611	6 529	7 228	7 938
07.10 - Water Administration		747	42 169	115 058	17 935	45 791	45 791	46 037	48 589	51 244
07.11 - Water Madikwe: Water Treatment Work		-	1 333	1 095	1 552	1 818	1 818	1 260	1 780	2 300
07.12 - Water: Pella Water Treatment Works		-	897	395	504	1 635	1 635	300	370	450
07.13 - Water: Madikwe Retail & Bulk Lines		-	1 403	1 820	2 004	3 548	3 548	2 000	2 500	3 000
07.14 - Water: Madikwe Rural		-	2 798	3 882	3 403	4 097	4 097	4 200	5 000	4 180
07.15 - Water: Molatedi		-	86	361	260	306	306	210	240	260
07.16 - Water Eastern: Retail Mankwe		-	-	-	10 904	-	-	-	-	-
07.17 - Water Vaalkopdam: Mankwe		-	-	-	1 367	-	-	-	-	-
07.18 - Water Eastern: Retail Mankwe		-	231 081	183 626	203 732	233 704	233 704	252 482	255 660	259 027
07.19 - Reporting Function Electricity		-	17 096	11 539	12 700	18 145	18 145	11 000	11 506	12 035
Vote 08 -		-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-

7. NW375 Moses Kotane - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	783 432	913 790	1 074 805	967 240	905 587	905 587	938 505	980 289	1 017 691
Surplus/(Deficit) for the year	2	6 238	(27 127)	(154 060)	68 850	74 424	74 424	160 195	178 404	195 729

8. NW375 Moses Kotane - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source											
Property rates	2	107 986	122 557	134 800	42 164	142 164	142 164	105 922	169 026	176 818	184 966
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	109 419	123 284	147 279	171 557	171 557	171 557	128 699	171 528	171 036	170 522
Service charges - sanitation revenue	2	3 011	2 255	2 274	2 750	2 750	2 750	2 302	2 490	2 596	2 708
Service charges - refuse revenue	2	9 919	10 462	4 645	9 944	9 944	9 944	7 847	12 475	13 049	13 649
Rental of facilities and equipment		-	85	42	51	71	71	55	30	30	30
Interest earned - external investments		-	737	4 689	5 400	6 400	6 400	4 594	5 400	5 200	5 000
Interest earned - outstanding debtors		-	61 743	45 874	59 790	59 577	59 577	44 734	62 481	65 355	68 361
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	5 316	2 505	4 500	3 500	3 500	-	3 000	3 000	3 000
Licences and permits		-	-	-	50	50	50	-	50	50	50

8. NW375 Moses Kotane - Table A4 Budgeted Financial Performance
(revenue and expenditure)

Description	Ref	Current Year 2019/20				2018/19	2017/18	2016/17	2020/21 Medium Term Revenue & Expenditure Framework				
		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome				Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23		
R thousand	1												
Agency services													
Transfers and subsidies													
Other revenue	2	437 830	374 462	374 462	369 372	393 098	364 005	-	467 695	500 554	531 728		
Gains		2 531	3 431	3 431	1 904	5 852	1 554	1 858	2 031	2 081	1 931		
		-	-	-	73	3	31	-	-	-	-		
Total Revenue (excluding capital transfers and contributions)		836 566	773 905	773 905	665 503	741 061	692 028	232 194	896 205	939 767	981 944		
Expenditure By Type													
Employee related costs	2	270 275	248 852	248 852	182 156	201 704	181 641	166 406	278 331	293 509	306 266		
Remuneration of councillors		25 371	25 371	25 371	20 826	25 512	18 738	-	24 819	26 060	27 363		
Debt impairment	3	122 540	180 148	180 148	4 026	297 432	123 839	-	194 603	195 275	195 789		
		-	-	-	-	108	-	-	-	-	-		
Depreciation & asset impairment	2	154 537	154 537	154 537	128 895	159 814	169 446	713	133 503	139 644	146 088		
Finance charges		3 689	3 689	3 689	2 184	6 178	7 323	-	3 044	2 729	2 825		
Bulk purchases	2	103 700	89 145	89 145	75 970	98 808	104 960	74 354	111 000	116 106	121 447		
Other materials	8	5 577	3 159	3 159	1 287	56 701	4 541	-	5 127	5 362	5 777		
Contracted services		151 837	111 042	111 042	99 076	123 814	165 947	92 741	121 189	131 289	138 636		
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-		
Other expenditure	4,	129 715	89 643	89 643	83 788	103 311	136 969	188 883	66 888	70 315	73 520		
Losses	5	-	-	-	1 245	1 531	385	-	-	-	-		
Total Expenditure		967 240	905 587	905 587	599 453	1 074 805	913 790	631 097	938 505	980 289	1 017 691		
Surplus/(Deficit)		(130 674)	(131 682)	(131 682)	66 049	(333 744)	(221 762)	(398 903)	(42 301)	(40 521)	(35 747)		
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		87 086	93 773	93 773	2 110	88 203	191 077	-	202 495	218 925	231 476		

**8. NW375 Moses Kotane - Table A4 Budgeted Financial Performance
(revenue and expenditure)**

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
R thousand	1											
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	-	-	91 481	112 438	112 332	112 332	22 650	-	-	-	
		-	-	-	-	-	-	-	-	-	-	
		(398 903)	(30 685)	(154 060)	68 850	74 424	74 424	90 810	160 195	178 404	195 729	
Surplus/(Deficit) after capital transfers & contributions		(398 903)	(30 685)	(154 060)	68 850	74 424	74 424	90 810	160 195	178 404	195 729	
Taxation												
Surplus/(Deficit) after taxation		(398 903)	(30 685)	(154 060)	68 850	74 424	74 424	90 810	160 195	178 404	195 729	
Attributable to minorities		(398 903)	(30 685)	(154 060)	68 850	74 424	74 424	90 810	160 195	178 404	195 729	
Surplus/(Deficit) attributable to municipality	7											
Share of surplus/ (deficit) of associate												
Surplus/(Deficit) for the year		(398 903)	(30 685)	(154 060)	68 850	74 424	74 424	90 810	160 195	178 404	195 729	

9. NW375 Moses Kotane - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source	-															
Property rates		14 086	14 086	14 086	14 086	14 086	14 086	14 086	14 086	14 086	14 086	14 086	14 086	169 026	176 818	184 966
Service charges - electricity revenue		(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	0	-	-	-
Service charges - water revenue		14 294	14 294	14 294	14 294	14 294	14 294	14 294	14 294	14 294	14 294	14 294	14 294	171 528	171 036	170 522
Service charges - sanitation revenue		208	208	208	208	208	208	208	208	208	208	208	208	2 490	2 596	2 708
Service charges - refuse revenue		1 040	1 040	1 040	1 040	1 040	1 040	1 040	1 040	1 040	1 040	1 040	1 040	12 475	13 049	13 649
Rental of facilities and equipment		2	2	2	2	2	2	2	2	2	2	2	3	30	30	30
Interest earned - external investments		450	450	450	450	450	450	450	450	450	450	450	450	5 400	5 200	5 000
Interest earned - outstanding debtors		5 207	5 207	5 207	5 207	5 207	5 207	5 207	5 207	5 207	5 207	5 207	5 207	62 481	65 355	68 361
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		250	250	250	250	250	250	250	250	250	250	250	250	3 000	3 000	3 000
Licences and permits		4	4	4	4	4	4	4	4	4	4	4	4	50	50	50
Agency services		38 975	38 975	38 975	38 975	38 975	38 975	38 975	38 975	38 975	38 975	38 975	38 975	467 695	500 554	531 728
Transfers and subsidies		169	169	169	169	169	169	169	169	169	169	169	169	2 031	2 081	1 931
Other revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains		74 684	74 684	74 684	74 684	74 684	74 684	74 684	74 684	74 684	74 684	74 684	74 684	896 205	939 767	981 944
Total Revenue (excluding capital transfers and contributions)	-															
Expenditure By Type																

9. NW375 Moses Kotane - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand																
Employee related costs		23 194	23 194	23 194	23 194	23 194	23 194	23 194	23 194	23 194	23 194	23 194	23 193	278 331	293 509	306 266
Remuneration of councillors		2 068	2 068	2 068	2 068	2 068	2 068	2 068	2 068	2 068	2 068	2 068	2 068	24 819	26 060	27 363
Debt impairment		16 217	16 217	16 217	16 217	16 217	16 217	16 217	16 217	16 217	16 217	16 217	16 217	194 603	195 275	195 789
Depreciation & asset impairment		11 125	11 125	11 125	11 125	11 125	11 125	11 125	11 125	11 125	11 125	11 125	11 125	133 503	139 644	146 068
Finance charges		254	254	254	254	254	254	254	254	254	254	254	254	3 044	729	2 825
Bulk purchases		9 250	9 250	9 250	9 250	9 250	9 250	9 250	9 250	9 250	9 250	9 250	9 250	111 000	116 106	121 447
Other materials		427	427	427	427	427	427	427	427	427	427	427	427	5 127	362	5 777
Contracted services		10 099	10 099	10 099	10 099	10 099	10 099	10 099	10 099	10 099	10 099	10 099	10 099	121 189	131 289	138 636
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure		5 574	5 574	5 574	5 574	5 574	5 574	5 574	5 574	5 574	5 574	5 574	5 574	66 888	70 315	73 520
Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		78 209	78 209	78 209	78 209	78 209	78 209	78 209	78 209	78 209	78 209	78 209	78 207	938 505	980 289	1 017 691
Surplus/(Deficit)		(3 525)	(3 525)	(3 525)	(3 525)	(3 525)	(3 525)	(3 525)	(3 525)	(3 525)	(3 525)	(3 525)	(3 523)	(42 301)	(40 521)	(35 747)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		16 875	16 875	16 875	16 875	16 875	16 875	16 875	16 875	16 875	16 875	16 875	16 875	202 495	218 925	231 476
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 352	160 195	178 404	195 729
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

9. NW375 Moses Kotane - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand																
Surplus/(Deficit)	1	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 352	160 195	178 404	195 729

10. NW375 Moses Kotane - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote																
Vote 01 - Municipal Council		152	152	152	152	152	152	152	152	152	152	152	152	1 827	1	2
Vote 02 - Office Of The Accounting Officer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Budget And Treasury Office		43 853	43 853	43 853	43 853	43 853	43 853	43 853	43 853	43 853	43 853	43 853	43 853	526 235	556 112	590 298
Vote 04 - Corporate Services		42	42	42	42	42	42	42	42	42	42	42	42	500	500	-
Vote 05 - Community Services		7 277	7 277	7 277	7 277	7 277	7 277	7 277	7 277	7 277	7 277	7 277	7 277	87 323	106 256	104 009
Vote 06 - Planning & Development		8	8	8	8	8	8	8	8	8	8	8	8	100	100	100
Vote 07 - Infrastructure & Technical Services		40 226	40 226	40 226	40 226	40 226	40 226	40 226	40 226	40 226	40 226	40 226	40 226	482 715	495 723	519 011
Vote 08 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

10. NW375 Moses Kotane - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

R thousand	Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 12 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 13 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Revenue by Vote		91 558	91 558	91 558	91 558	91 558	91 558	91 558	91 558	91 558	91 558	91 558	91 558	1 098 700	1 158 693	1 213 420
	Expenditure by Vote to be appropriated																
	Vote 01 - Municipal Council		5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	5 856	70 271	75 483	77 519
	Vote 02 - Office Of The Accounting Officer		2 084	2 084	2 084	2 084	2 084	2 084	2 084	2 084	2 084	2 084	2 084	2 084	25 008	26 427	27 691
	Vote 03 - Budget And Treasury Office		12 101	12 101	12 101	12 101	12 101	12 101	12 101	12 101	12 101	12 101	12 101	12 100	145 208	152 101	159 384
	Vote 04 - Corporate Services		7 554	7 554	7 554	7 554	7 554	7 554	7 554	7 554	7 554	7 554	7 554	7 553	90 642	94 844	99 431
	Vote 05 - Community Services		13 875	13 875	13 875	13 875	13 875	13 875	13 875	13 875	13 875	13 875	13 875	13 874	166 499	175 379	183 685
	Vote 06 - Planning & Development		2 107	2 107	2 107	2 107	2 107	2 107	2 107	2 107	2 107	2 107	2 107	2 107	25 289	27 331	29 106
	Vote 07 - Infrastructure & Technical Services		34 632	34 632	34 632	34 632	34 632	34 632	34 632	34 632	34 632	34 632	34 632	34 632	415 587	428 723	440 875
	Vote 08 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 09 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 10 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 11 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 12 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 13 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Expenditure by Vote		78 209	78 209	78 209	78 209	78 209	78 209	78 209	78 209	78 209	78 209	78 209	78 207	938 505	980 289	1 017 691
	Surplus/(Deficit) before assoc.		13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 352	160 195	178 404	195 729
	Taxation																
	Attributable to minorities																
	Share of surplus/ (deficit) of associate																
	Surplus/(Deficit)	1	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 349	13 352	160 195	178 404	195 729

11. NW375 Moses Kotane - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

R thousand	Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Multi-year expenditure to be appropriated	1															
	Vote 01 - Municipal Council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 02 - Office Of The Accounting Officer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 03 - Budget And Treasury Office		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 04 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 05 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 06 - Planning & Development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 07 - Infrastructure & Technical Services		948	948	948	948	948	948	948	948	948	948	948	948	11 375	17 504	58 797
	Vote 08 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 09 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 10 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 11 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 12 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 13 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Capital multi-year expenditure sub-total	2	948	948	948	948	948	948	948	948	948	948	948	948	11 375	17 504	58 797
	Single-year expenditure to be appropriated																

11. NW375 Moses Kotane - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

R thousand	Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Vote 01 - Municipal Council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 02 - Office Of The Accounting Officer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 03 - Budget And Treasury Office		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 04 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 05 - Community Services		1 072	1 072	1 072	1 072	1 072	1 072	1 072	1 072	1 072	1 072	1 072	1 072	12 864	27 104	20 000
	Vote 06 - Planning & Development		-	-	-	-	-	-	-	14	-	-	-	-	-	-	-
	Vote 07 - Infrastructure & Technical Services		14 855	14 855	14 855	14 855	14 855	14 855	14 855	855	14 855	14 855	14 855	14 854	178 255	174 317	152 679
	Vote 08 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 09 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 10 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 11 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 12 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 13 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Capital single-year expenditure sub-total	2	15 927	15 927	15 927	15 927	15 927	15 927	15 927	927	15 927	15 927	15 927	15 926	191 120	201 422	172 679
	Total Capital Expenditure	2	16 875	16 875	16 875	16 875	16 875	16 875	16 875	875	16 875	16 875	16 875	16 874	202 495	218 925	231 476

12. Quarterly projections of service delivery targets and performance indicators for each vote

Key Performance Indicator	Annual Targets 2020/21	2019/2020 Baseline	Annual Targets (Output)	Annual Budget	Portfolio of Evidence
12.1 KPA NO 1 : Basic Service Delivery and Infrastructure Development ➤ Strategic objective: Development and maintenance of infrastructure to provide basic service ➤ To develop and improve community infrastructure facilities, public safety, disaster emergencies and healthy environment Department: Infrastructure and Technical Services					
KPI 1. Madikwe Water Treatment plant works upgraded	Madikwe Water Treatment plant works upgraded by 30 June 2021	Existing works : old water treatment	Madikwe Water Treatment works upgraded	R6 000 000	Completion certificate
KPI 2 Number of water supply schemes Constructed	11 water supply schemes Constructed by 30 June 2021 (Letlhakane / Kortkloof, Pitsedisulejang, Letsheng, Makoshong, Tweelagte & Losmytjerrie/Goedeheoop, Lerome Bulk water, Lerome Thabeng, Pella and Seolong)	Existing works: water infrastructure	11 water supply areas Constructed by 30 June 2021	R 63 402 925	Completion certificate
KPI 3 % of water supply schemes constructed	40% constructed by 30 June 2021 (Sandfontein, Maologane, Ledig)	Ledig: Phase 1 constructed	40% constructed by 30 June 2021	R17 369 441	Progress reports

Key Performance Indicator	Annual Targets 2020/21	2019/2020 Baseline	Annual Targets (Output)	Annual Budget	Portfolio of Evidence
12.1 KPA NO 1 : Basic Service Delivery and Infrastructure Development ➤ Strategic objective: Development and maintenance of infrastructure to provide basic service ➤ To develop and improve community infrastructure facilities, public safety, disaster emergencies and healthy environment Department: Infrastructure and Technical Services					
KPI 4 Madikwe Water safety plan approved by council	Madikwe Water safety plan approved by council by 30 June 2021	new	Approved water safety plan	R100 000	council resolution
KPI 5 The percentage of households with access to basic level of water	100 % of households with access to basic level of water 30 June 2021	100% of households with access to basic level of water	100% of households with access to basic level of water	R75 000 000	Report on water consumed per household
KPI 6 Number of VIP toilets constructed	1491 VIP toilets constructed by 30 June 2021 (Sandfontein 137 Lerome 180 Mabeskraal 274 Losmetjerie 137 Makgophe 180 Mabele A Podi 137 Disake 80 Ramokokastad 160 Bojating 206)	605 VIP toilets constructed	1491; VIP toilets constructed	R 25 887 357	Completion Certificate
KPI 7 Road Master Plan approved By Council	Road Master Plan approved by Council by 30 June 2021	Draft master plan approved	Approved Road Master plan	Operational	council resolution
KPI 8 Number of km of paved internal roads constructed	9 km of paved internal road constructed by 30 June 2021 (3km per village). Ramoga, Madikwe & Tlokweneng	12 km paved internal roads	9 km of paved internal road constructed	R 42 425 000	Completion Certificate

Key Performance Indicator	Annual Targets 2020/21	2019/2020 Baseline	Annual Targets (Output)	Annual Budget	Portfolio of Evidence
12.1 KPA NO 1 : Basic Service Delivery and Infrastructure Development ➤ Strategic objective: Development and maintenance of infrastructure to provide basic service ➤ To develop and improve community infrastructure facilities, public safety, disaster emergencies and healthy environment Department: Infrastructure and Technical Services					
KPI 9 Number of km of paved internal roads constructed	9.8 km of paved internal roads constructed by 30 June 2020(Mabodisa, Mmomorogong, Leruleng)	New	9.8 km of paved internal roads constructed	R10 726 783	Completion Certificate
KPI 10 Greater Moruleng storm water management constructed	Greater Moruleng storm water management constructed by 30 June 2021	New	Greater Moruleng storm water management constructed	R6 100 000	Completion Certificate
KPI 11 Vrede storm-water designs approved by DEDECT	Vrede Storm-water design approved by DEDECT by 30 June 2021	12 km paved internal roads	Vrede Storm-water design approved by 30 June 2021	R 2 000 000	Approval Letter by DEDECT
KPI 12 Number of high-mast lights installed	28 of high-mast lights installed by 30 June 2021 (5 Mmopyane, 4 Ramothajwe, 4 David Katnagel, 5 Pitsedisulejang, 3 Ramokgolela, 2 Ramokokastad, 5 Letlhakeng)	New	28 of high-mast lights installed	R 9 326 981.00	Completion Certificate

Key Performance Indicator	Annual Targets 2020/21	2019/2020 Baseline	Annual Targets (Output)	Annual Budget	Portfolio of Evidence
12.1 KPA NO 1 : Basic Service Delivery and Infrastructure Development ➤ Strategic objective: Development and maintenance of infrastructure to provide basic service ➤ To develop and improve community infrastructure facilities, public safety, disaster emergencies and healthy environment Department: Infrastructure and Technical Services					
KPI 13 Number of high-mast lights energized	22 high-mast lights energized 30 June 2021	25 high mast lights	22 high-mast lights energized	R3 184 796	Completion Certificate

Key Performance Indicators	Annual Target 2020/21	2019/2020 Baseline	Quarterly Targets (Output)	Annual Budget	Portfolio of Evidence (POE)
12.1 KPA 1: Basic Service Delivery and Infrastructure services Strategic Objective: <ul style="list-style-type: none"> ➤ Development and maintenance of infrastructure to provide basic service ➤ To develop and improve community infrastructure facilities, public safety, disaster emergencies and healthy environment Department Community Services					
KPI 14 Contingency Disaster Management Plan approved by Council	Contingency Disaster Management Plan approved by Council by 30 June 2021	New	Approved Contingency Disaster Management Plan	Operational	Council Resolution
KPI 15 Crime Prevention Plan approved by council	Crime Prevention Plan approved by Council by 30 June 2021	New	Approved Crime Prevention Plan	R200 000.00	Council Resolution
KPI 16 Number of road safety awareness campaigns conducted per quarter	12 road safety awareness campaigns conducted by 30 June 2021	12 road safety awareness campaigns	12 road safety awareness campaigns conducted	R200 000.00	Attendance Register and Report
KPI 17 % upgrade of Madikwe Landfill Site (Ward 19)	60% upgrade of Madikwe Landfill Site by 30 June 2021	Rehabilitation of Mogwase Landfill Site Phase	Construction stage – 60%	R3 000 000.00	Progress report
KPI 18 % of households which have access to solid waste removal	100% of households which have access to solid waste removal by 30 June 2021	75% of households refuse collected	100% of households which have access to solid waste removal	R18 800 000.00	Solid Waste Removal Report

Performance Indicators	Annual Target 2020/21	2019/2020 Baseline	Quarterly Targets (Output)	Annual Budget	Portfolio of Evidence (POE)
Basic Service Delivery and Infrastructure services Objective: Development and maintenance of infrastructure to provide basic service to develop and improve community infrastructure facilities, public safety, disaster emergencies and healthy environment at Community Services					
Number of safe and campaigns conducted	12 safe and clean-up campaigns conducted by 30 June 2021 (2 campaigns per village Mogwase, Sandfontien, Lesetlheng, Mogwase, Lerome, Mabele A Podi)	12 safe and clean-up campaigns conducted	12 safe and clean-up Municipality campaigns conducted	R100 000.00	Attendance Register, Report
Number of Landfill site environmental audits in Mogwase and	2 Landfill site external environmental audits conducted in Mogwase and Madikwe by 30 June 2021	8 Landfill site external environmental audits conducted	2 Landfill site external environmental audit conducted	R65 124.96.00	Environmental Audit Report
Mogwase Sports park	Mogwase Sports park upgraded by 30 June 2021	Mogwase multi-purpose sports park	Mogwase Sports park upgraded	R9 864 475.00	
Number of Municipal Buildings repaired	4 Municipal Buildings Repaired by 30 June 2021(Pella plant, Losmeitjerie	6 municipal buildings and facilities	4- Municipal Building repaired	R 4 000 000.00	Completion Certificate

Key Performance Indicators	Annual Target 2020/21	2019/2020 Baseline	Quarterly Targets (Output)	Annual Budget	Portfolio of Evidence (POE)
12.1 KPA 1: Basic Service Delivery and Infrastructure services Strategic Objective: <ul style="list-style-type: none"> ➤ Development and maintenance of infrastructure to provide basic service ➤ To develop and improve community infrastructure facilities, public safety, disaster emergencies and healthy environment Department Community Services					
		community hall, Mogwase cemetery ablution and Seshibitswe community hall			
KPI 23 Approved library business plan submitted to Department of Arts and Culture	Approved library business plan submitted to Department of Arts and Culture by 30 June 2021	Library Business Plan	Approved library plan	Operational	Acknowledgement letter from Department

Key Performance Indicator	Annual Targets	2019-2020 Baseline	Quarterly Targets (Output)	Annual Budget	Portfolio of Evidence
12.2 KPA NO 2: Municipal Transformation and Organizational Development Strategic Objective: ➤ To Promote Accountability, Efficiency and Professionalism Within the Organization Department: Corporate Services					
KPI 24 Communication strategy approved by council	Communication strategy approved by council by 30 June 2021	2019-2020 Communication strategy approved	1 reviewed strategy	Operational	Council resolution
KPI 25 Number of Newsletters Published per quarter	4 newsletters published by 30 June 2021	3 newsletters published	4 newsletters	R200 000.00	Copy of the Newsletter attached
KPI 26 Employment Equity Report submitted to Department of Labour	Employment Equity Report submitted to Department of Labour by 15 January 2021	2019-2020 Employment Equity Report submitted	EE report submitted to DOL	Operational	Acknowledgement letter from Department of Labour.
KPI 27 Work Skills Plan submitted to LG_SETA	Work Skills Plan submitted LG SETA by 21 April 2021	2019-2020 WSP submitted	Work Skills Plan	Operational	Acknowledgement letter from LGSETA
KPI 28 Number of Local Labour Forum meetings held	4 LLF meetings held by 30 June 2021	2 LLF meetings held	4 meetings	Operational	Agenda, Attendance register and minutes
KPI 29 Percentage of grievances resolved within 30 days of receipt	100% of grievances resolved within 30 days of receipt by 30 June 2021	New	100% of grievances resolved within 30 days of receipt	Operational	Agenda, Attendance register and minute

Key Performance indicator	Annual Targets	2019-2020 Baseline	Quarterly Targets (Output)	Annual Budget	Portfolio of Evidence
12.2 KPA NO 2: Municipal Transformation and Organizational Development Strategic Objective: ➤ To Promote Accountability, Efficiency and Professionalism Within the Organization Department: Corporate Services					
KPI 30 Organisational Structure approved by council	Organizational structure approved by council by March 2021	Reviewed organisational approved	Approved organizational structure	Operational	Council resolution
KPI 31 Number of the OHS meetings held	4 OHS meetings held by 30 June 2021	4 OHS meetings held	4 meeting	Operational	Minutes, agenda, reports
KPI 32 Percentage of fleet management budget spent	100% of fleet management budget spent by 30 June 2021	New	100% of fleet management budget spent	Operational	Quarterly expenditure reports
KPI 33 Percentage of ICT budget spent by 30 June 2021	100% of ICT budget spent by 30 June 2021	100% budget spent	100% of ICT budget spent	Operational	Quarterly expenditure reports

Key Performance Indicator	Annual Targets	2019-2020 Baseline	Quarterly Targets (Output)	Annual Budget	Portfolio of Evidence
12.2 KPA NO 2: Municipal Transformation and Organizational Development Strategic Objective: ➤ To Promote Accountability, Efficiency and Professionalism Within the Organization Department: Corporate Services					
KPI 34 2021/2022 institutional performance management framework approved by Council	2021/2022 institutional performance management framework approved by Council by 30 June 2021	2020/2021 Performance Management framework approved	Approved performance management framework	Operational	Council Resolution
KPI 35 2019/2020 annual performance report submitted to Auditor General	2019-2020 annual performance report submitted to Auditor General by August 2020	2018/2019 annual performance report	Annual performance report	Operational	Council Resolution
KPI 36 2019/2020 Annual report approved by Council	2019/2020 annual report approved by council by January 2021	2017/2018 Annual Report	Approved 2018/2019 annual report	Operational	Council Resolution
KPI 37 Number of performance agreements for 2020/2021 signed by Municipal Manager and Section 56 managers	7 performance agreements for 2020/2021 signed by Municipal Manager and Section 56 managers by July 2020	6 signed 2019/2020 Performance Agreements	7 signed performance agreements	Operational	Copies of signed Performance Agreements

Key Performance indicator	Annual Targets	2019-2020 Baseline	Quarterly Targets (Output)	Annual Budget	Portfolio of Evidence
12-3 KPA NO 3: Good Governance and Public Participation Strategic Objectives: <ul style="list-style-type: none"> ➤ To be an ethical and transparent local government that is responsive to the needs of the community and encourage public participation ➤ To strengthen Inter – governmental Relations (IGR) and stakeholder relations ➤ To improve the standard of Integrated Development Plan ➤ To manage Performance Management Systems ➤ To manage organizational risk Department: Corporate Services					
KPI 38 Number of Mayoral Imbizo held	1 Mayoral Imbizo held by 30 June 2021	New	Mayoral Imbizo held	R340 000.00	Attendance registers, Imbizo report
KPI 39 Number of letsema programmes conducted	2 letsema programmes conducted by 30 June 2021	New	2 letsema programmes conducted	R100 000.00	Attendance register, Programme and pictures
KPI 40 Number of Physically/Disabled challenged meetings held	2 Physically/Disabled challenged meetings held by 30 June 2021	New	2 Physically/Disabled challenged meetings held	R200 000.00	Attendance register and minutes
KPI 41 Number of Council committee meetings held	6 council committee meetings by 30 June 2021	6 council committee meetings held	6 council committees	Operational	Agenda, Attendance register and minutes
KPI 42 Numbers of EXCO meeting held per quarter	12 EXCO Meetings held by 30 June 2021.	12 meeting held	12 EXCO meetings	Operational	Agenda, attendance register and minutes

Key Performance Indicator	Annual Target	2019/2020 Baseline	Quarterly Targets (Output)	Annual Budget	Portfolio of Evidence
12.3 KPA NO 3: Good Governance and Public Participation Strategic Objectives: <ul style="list-style-type: none"> ➢ To be an ethical and transparent local government that is responsive to the needs of the community and encourage public participation ➢ To strengthen Inter – governmental Relations (IGR) and stakeholder relations ➢ To improve the standard of Integrated Development Plan ➢ To manage Performance Management Systems To manage organizational risk					
KPI 43 2020-2021 Risk Based Audit Plan (RBAP) approved by audit committee	2020-2021 Risk Based Audit Plan (RBAP) approved by audit committee by 30 September 2020	2019/2020 Approved Risk Based Audit Plan (RBAP)	Approved 2020-2021 Risk Based Audit Plan (RBAP)	Operational	Agenda, Minutes and Attendance Register
KPI 44 Number of audit committee meetings held	4 audit committee meetings held by 30 June 2021	4 audit committee meetings held	4 audit committee meeting	Operational	Agenda, minutes and attendance register.
KPI 45 Number of audit committee reports submitted to Council	2 audit committee reports submitted to Council by 30 June 2021	2 audit committee reports	2 audit committee reports	Operational	Council Resolution
KPI 46 2020/2021 valuation roll approved by Council	2020/2021 valuation roll approved by Council by 30 June 2021	Approved valuation roll for 2019/2020	Approved valuation roll	Operational	Council Resolution
KPI 47 Turnaround time for providing legal opinion on by-laws upon request within 14 days	Turnaround time for providing legal opinion on by-laws within 14 days upon request by 30 June 2021	Legal opinion Register	Providing legal opinion on by-laws upon request within 14 days of request	Operational	Legal opinion Register

Key Performance Indicator	Annual Target	2019/2020 Baseline	Quarterly Targets (Output)	Annual Budget	Portfolio of Evidence
12-3 KPA NO 3: Good Governance and Public Participation Strategic Objectives: <ul style="list-style-type: none"> ➤ To be an ethical and transparent local government that is responsive to the needs of the community and encourage public participation ➤ To strengthen Inter – governmental Relations (IGR) and stakeholder relations ➤ To improve the standard of Integrated Development Plan ➤ To manage Performance Management Systems To manage organizational risk					
KPI 48 Turnaround time for development of service level agreements with in upon request	Turnaround time for development of service level agreements within 14 days upon request by 30 June 2021	Service level agreement developed within 14 days	Development of service level agreements within	Operational	Service level agreements register
KPI 49 2021/2022 Draft IDP and approved by Council	2021/2022 Draft IDP and approved by Council by 31 March 2020	2020/2021 Draft IDP	Approved 2020/2021 Draft IDP	Operational	Council Resolution
KPI 50 2021/2022 Final IDP approved by Council	2021/2022 Final IDP approved by Council by 31 May 2020	2020/2021 Amended IDP	Approved 2020/2021 IDP	Operational	Council Resolution
KPI 51 2020/2021 IDP,PMS and Budget process plan and approved by Council	2020/2021 IDP,PMS and Budget process plan and approved by Council by 31 August 2020	2019/2020 Approved Process Plan	Approved Process Plan	Operational	Council Resolution
KPI 52 Number IDP public participation meetings held	2 IDP public participation meetings held by 30 June 2021	2019/2020 IDP public participation meetings held	IDP public participation meeting	R4 000 000	Attendance register and report
KPI 53 Number of IDP representative forum held by 30 June 2021	3 IDP representative forum held 30 June 2021	2019/2020 IDP representative forums held	3 IDP representative forum	Operational	Agenda and Attendance register

Indicator	Annual Target 2020/21	2019/2020 Baseline	Quarterly Targets (Output)	Annual Budget	POE
Governance and Public Participation Objectives: Technical and transparent local government that is responsive to the needs of the community and encourage public participation Inter – governmental Relations (IGR) and stakeholder relations the standard of Integrated Development Plan Performance Management Systems Organizational risk					
Management approved by council	Risk Management Strategy approved by council by 30 June 2021	New	Risk Management Strategy approved	Operational	Council Resolution
Management Policy approved by council	Risk Management Policy approved by council 30 June 2021	New	Risk Management Policy approved	Operational	Council Resolution
Prevention of Fraud & approved by council	Prevention of Fraud & Corruption Policy approved by council by 30 June 2021	New	Prevention of Fraud & Corruption Policy	Operational	Council Resolution
Prevention approved by council	Fraud Prevention Strategy approved by council by 30 June 2021	New	Fraud Prevention Strategy approved	Operational	Council Resolution
Whistle-blowing Policy approved by council	Whistle-blowing Policy approved by council	New	Whistle-blowing Policy approved	Operational	Council Resolution
Risk Identification & Assessment conducted	Risk Identification & Assessment conducted by 30 June 2021	New	Risk Identification & Assessment conducted	Operational	Strategic risk register, Fraud risk and ICT Register

Key Performance Indicator	Annual Target 2020/21	2019/2020 Baseline	Quarterly Targets (Output)	Annual Budget	Portfolio of Evidence
12.4 KPA NO 4: Local Economic Development Strategic Objective: ➤ To create an enabling environment for social development and economic growth, Promote a safe and healthy environment Department: Local Economic Development					
KPI 60 LED strategy approved by council	LED strategy approved by council by 30 June 2021	2011 LED strategy	LED strategy adopted by 30 June 2021	R3 000 000	Council resolution
KPI 61 Arts and Culture Masterplan approved by council	Arts and Culture Masterplan approved by council by end 30 June 2021	Provincial & National policy guideline	Arts and Culture Masterplan adopted by end 30 June 2021	R3 000 000	Council resolution
KPI 62 Number of job opportunities created through EPWP and capital projects	340 Job opportunities created through EPWP and capital projects by 30 June 2021	187 Job opportunities created	340 Jobs	R1 827 000	Beneficiaries' list and contracts/ EPWP system reports
KPI 63 Number jobs created through municipality's local economic development initiatives	200 jobs created through municipality's local economic development initiatives by 30 June 2021	200 jobs	200 jobs	Operational	Beneficiaries list and comprehensive report
KPI 64 Feasibility study for establishment of fresh produced market (Vegetable Market) conducted	Feasibility study for establishment of fresh produced market (Vegetable Market) conducted by 30 June 2021	New	Signing the (memorandum of understanding) MOU with the investors and Establishment of fresh produced market	R7,223 512	Memorandum of understanding) MOU and Feasibility study report

Key Performance Indicator	Annual Target 2020/21	2019/2020 Baseline	Quarterly Targets (Output)	Annual Budget	Portfolio of Evidence
12.4 KPA NO 4: Local Economic Development Strategic Objective: ➤ To create an enabling environment for social development and economic growth, Promote a safe and healthy environment Department: Local Economic Development					
KPI 65 Number of LED projects financially supported	6 LED projects financially supported by 30 June 2021	04 projects	6 LED projects supported	R 2 350 000.00	Comprehensive Report

Key Performance Indicator	Annual Target 2020/21 Baseline	2019/2020 Baseline	Quarterly Targets (Output)	Budget	Portfolio of evidence (POE)
12-5 KPA 5 : Spatial Rationale Strategic Objectives: ➤ To establish economically, socially and environmentally integrated sustainable land use and human settlement in MKLM. Department Planning and Development					
KPI 66 Mogwase Unit 6 Township establishment approved	Mogwase Unit 6 Township establishment by 30 June 2021	New	Township establishment approval letter	Human Settlement Development Grant (HSDG)	Township establishment approval
KPI 67 Mogwase Unit 7 Township establishment approved	Approval of Mogwase Unit 7 Township establishment by 30 June 2021	New	Township establishment approval letter	Human Settlement Development Grant (HSDG)	Township establishment approval letter
KPI 68 % of Building inspections attended to within 24 hours of request	% of building inspections attended to within 24 working hours of request by 30 June 2021	New	100% housing inspections attended to within 24 hours of request	Operational	Inspection register
KPI 69 % of Building plans approved within 4 weeks of request	100% of Building plans approved within 4 weeks of request by 30 June 2021	New	100% Building Plans approved within 4 weeks of request	Operational	Building Plans Register

Key Performance Indicators	Annual Target 2020/21	2018/2019 Baseline	Quarterly Targets (Output)	Annual Budget	Portfolio of Evidence(POE)
12.6 KPA 6: Municipal Financial Viability Strategic Objective: ➤ Provide an Anti – Fraud and Anti – Corruption Strategy, ➤ To provide an effective and efficient financial systems and procedures. Department: Budget and Treasury Office					
KPI 70 2021/2022 Draft budget approved by Council	2021/2022 Draft budget approved by Council by 31 March 2021	2020/2021 Draft Budget approved	Approved Draft budget	Operational	Council Resolution
KPI 71 2021/2022 Final budget approved by Council	2021/2022 Final budget approved by Council by 31 May 2021	2020/2021 Final Budget approved	Approved final budget	Operational	Council Resolution
KPI 72 2019/2020 Annual Financial statements submitted to Auditor General	2019/2020 Annual Financial statements submitted to Auditor General by 31 August 2021	2019/2020 Financial statements submitted	2019/2020 financial statements submitted	Operational	Acknowledge Letter
KPI 73 Number of MFMA Section 52 Reports approved Council	4 MFMA Section 52 Reports approved by Council by 30 June 2021	2019/2020 MFMA Section 52 reports	4 MFMA Section 52 Report	Operational	Council Resolution
KPI 74 Percentage of competitive bids awarded within 90 days of advert	100% of competitive bids awarded within 90 days of advert by 30 June 2021	100% of competitive bids awarded within 90 days of advert by June 2020	100% advertised bids awarded within 90 days of advert 100% advertised bids awarded within 90 days of advert	Operational	Adverts and appointment letters

Key Performance Indicators	Annual Target 2020/21	2018/2019 Baseline	Quarterly Targets (Output)	Annual Budget	Portfolio of Evidence(POE)
12.6 KPA 6: Municipal Financial Viability Strategic Objective: <ul style="list-style-type: none"> ➤ Provide an Anti – Fraud and Anti – Corruption Strategy, ➤ To provide an effective and efficient financial systems and procedures. Department: Budget and Treasury Office					
KPI 75 Percentage of request for quotations bids awarded within 30 days of advert	100% of request for quotations bids awarded within 30 days of advert by 30 June 2021	100% of RFQ bids awarded within 30 days of advert by June 2020	100% of RFQ bids awarded within 30 days of advert	Operational	Adverts and purchase orders
KPI 76 % of indigent register updated	100 % of indigent register updated by 30 June 2021	new	100 % of indigent register updated	Operational	Updated indigent register
KPI 77 % revenue growth	10% revenue growth by 30 June 2021	2019/2020 Revenue collected	10 % revenue growth	Operational	90-day age analysis report
KPI 78 % of asset register updated	% 100 of asset register updated by 30 June 2021	1 report on Immovable and movable Asset Verification by June 2020	100 % asset register	Operational	Stock count Report Asset verification report Council resolution

2020/2021 Draft Service Delivery and Budget Implementation Plan

Prepared by the Municipal Manager

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Mr MV Letsoalo

09 July 2020
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Date

Approved by the Honorable Mayor

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Cllr Ralesole Diale

09/07/2020
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Date